



CITY of BIG LAKE

2019 – 2023 CAPITAL
IMPROVEMENT PLAN

Capital Improvement Plan & Capital Budget

To set up a capital improvement fund the City is required to formally adopt a Capital Program (CIP). The main advantage of this method of budgeting and planning is that projects can be earmarked and carried from one year to the next. For example, if it is recognized that renovation of a public building will be needed in five years, an amount can be set aside annually so the project can be funded at the end of five years. The CIP fund also allows a project to be done in phases, with funds allocated in one year for a portion of a project and then finished in later years.

The Capital Improvement Plan is a five-year planning document designed to guide decisions concerning capital expenditures. This is a planning document and, as for all planning documents, it is subject to revision in order to reflect changes in community needs and service requirements, environmental factors and Council priorities. The first year of the Plan is intended to accurately reflect that year's anticipated appropriation for major capital projects and is called the Capital Budget. The subsequent four years represents an anticipated capital need during the period as submitted and approved. The CIP must be reviewed and revised each year in order to add new projects and revise priorities.

The process of determining major capital needs and establishing a financial program extending beyond the annual budget encourages the City to examine long-range needs and allows more coherent city-wide fiscal policies. The CIP provides a basis to compare projects and provides opportunities to explore alternate funding sources, since most capital improvement requests exceed the available revenues.

Since 2016, the City has allocated all funds received from the Local Government Aid to the Capital Improvement Plan and budgets, with some additional budgeted transfers from the General Fund.

The purpose is to set up a five (5) year Capital Improvement Plan in order to establish a capital improvement fund. The main goals are"

- To ease the review of the annual capital budget through a uniform and fair process
- To invite and promote public participation in the annual budget process. This is accomplished through a reasonable, sensible and responsible approach by providing documentation, as well as advertising and scheduling public meetings.
- To link capital budget requests with the City strategic plan, adopted policies, and other approved planning documents.
- To link capital expenditures with operating budgets.
- To increase awareness, cooperation, coordination, and participation between departments, agencies, stakeholders, and other political jurisdictions.

The City of Big Lake conducts various planning processes (long-term, mid-term and short-term), to help guide the government and to insure the decisions are made in the context of the organization as a whole and with a long-term perspective. Diligent efforts are made to insure each of these component planning processes are in concert with one another. This so called "Linkage" is paramount to insure short-term decisions are consistent with the overriding values embodied in the mid-term and long-term planning processes adopted by the City Council. The required linkage dictates that the CIP be developed within the context of and consistent with, the City's long-term and mid-term plans.

Each element of the City's planning process has a different purpose and timeframe. The Strategic Plan, Vision, Mission, Long-Term Goals and Growth Policy are the most far-reaching in nature – 10 to 25 years.

The Capital Improvement Plan and the Five-Year Financial planning are mid-term in nature – five years. The Annual Budget and the Capital Budget are short-term – covering a one-year timeframe. The most important requisite is that they are coordinated and are in concert with one another.

Capital Planning

Capital planning refers to the process of identifying and prioritizing City capital needs for determining which capital projects should be funded in the capital budget as resources become available. Citywide planning is guided by the City’s strategic Plan and the Growth (Comprehensive Plan) Policy. These plans provide long term direction for the growth and development of the City.

Capital Planning Process

The capital improvements process provides for the identification, review, planning and budgeting of current and future capital expenditures.

All requests for capital improvement projects are reviewed, evaluated and weighted in order to assist the City Council in selecting the projects to be funded. Department are responsible for submitting CIP requests. The adoption of a CIP by the City is strictly a statement of intent, not an appropriation of funding for projects contained within. A list of approved CIP projects will be updated on an annual basis as new needs become known or priorities change. The possibility of a project with a low priority can remain in the CIP longer than four years due to a more important project bumping ahead in the schedule for quicker implementation. On occasion, some approved projects, with a lower priority are funded in advance of projects with a higher priority, in order to meet legal requirements or when a new or identified source of funding becomes available in order to complete the project.

For the purpose of this process, “Capital”, is defined as an item or items that have a single acquisition cost of at least \$5,000 and a useable life for a minimum of 3 years. This definition assists in delineating a major project or piece of equipment as a capital program, rather than routine maintenance or replacement of operating equipment.

- Replacement vehicles for the police department are included in the CIP program as indicated on the fleet replacement schedule, which is funded each year in the Capital Budget.

Capital Improvement Plan Funding

The FY 2019-2023 Capital Improvement Plan has twelve different sources of funding. Each funding source is described below. As noted before, capital projects, unlike operating expenses which recur annually, only require one-time allocations for a given project. This funding flexibility allows the City to pursue financing and one-time revenues sources to accelerate completion of critical projects.

- **General Fund** - yearly transfers from the General Fund for future projects and for the computer replacement allocation.
- **CIP Fund** – allocated fund balance of the Capital Improvements funds for specific projects
- **LGA** – Local Government Aid the City received from the State
- **Bonds** – General Obligation Bonds for the Street Rehabilitation program
- **Park Dedication** – funds from the Park Development Fund, currently this projects are on hold as there is no immediate funding for the projects.
- **Water Operations** – yearly transfers from the Water Operation Fund to the Water CIP fund for future projects.
- **Revenue Bond Water** – bonds needed to finance upcoming projects.

- **Sewer CIP Fund** – allocated fund balance for the infrastructure improvement on the Wastewater Treatment Plant.
- **Sewer Operations** – yearly transfer from the Sewer Operation Fund to the Sewer CIP fund for future projects.
- **Storm Sewer Operations** – yearly transfer from the Storm Sewer Operation Fund to the Storm Sewer CIP fund for future projects.
- **Liquor Store Operations** – yearly transfers from the Liquor Store Operation Fund to the Liquor Store CIP Fund for future projects.
- **Debt Service Funds** – yearly principal and interest payments for all debts of the City.

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact. Most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity for new programs to be offered. Such impacts vary widely from project to project and, as such, are evaluated individually during the process of assessing project feasibility. The five-year financial plans also provide an opportunity to review the operating impact of growth-related future capital projects.

Following is a summary, as well as detail by department, 2019 – 2023 Capital Improvement Plan.

Capital Improvement Plan Summary 2019 - 2023

City of Big Lake, Minnesota

2019 through 2023 - Summary by Department

Dept	2019	2020	2021	2022	2023	Totals
Administration	273,000	315,000	315,000	315,000	330,000	1,548,000
EDA - General Fund	-	2,000	-	2,000	-	4,000
Elections	2,000	-	2,000	-	2,000	6,000
Engineering	-	-	1,000	-	1,000	2,000
Planning Department	-	-	1,000	-	1,000	2,000
Big Lake Community Service Center	6,000	-	6,000	-	-	12,000
Building Department	-	-	1,000	-	1,000	2,000
Fire - City Portion only	82,000	145,333	185,333	245,333	190,000	848,000
Police Department	42,240	75,640	62,040	72,140	78,400	330,460
Streets Department	496,000	298,000	241,000	316,000	76,000	1,427,000
Streets Improvements	180,000	3,307,016	-	3,803,332	-	7,290,348
Parks Department	11,700	81,700	131,700	76,700	76,700	378,500
Park Development	210,000	755,000	175,000	175,000	175,000	1,490,000
Water Enterprise Fund	41,000	2,473,000	23,000	23,000	23,000	2,583,000
Sewer Enterprise Fund	3,020,000	290,000	126,000	3,120,000	70,000	6,626,000
Storm Sewer Enterprise Fund	7,500	157,500	7,500	7,500	7,500	187,500
Liquor Store Enterprise Fund	30,000	40,000	15,000	15,000	15,000	115,000
City Debt Payments	7,427,878	5,041,784	4,737,826	4,422,911	4,730,601	26,361,000
Total General Fund and Enterprise Funds	11,831,337	12,983,993	6,032,420	12,595,938	5,779,224	49,212,808

City of Big Lake, Minnesota

2019 through 2023 - Summary by Funding Source

Funding Source	2019	2020	2021	2022	2023	Totals
General Fund	266,840	285,340	288,340	295,340	320,700	1,456,560
CIP FUND	205,000	10,000	20,000	110,000	-	345,000
LGA	621,100	647,333	662,733	646,833	460,400	3,038,400
LGA/Bond	-	-	-	-	-	-
LGA/Grant	-	-	-	-	-	-
Bonds	-	3,307,016	-	3,803,332	-	7,110,348
Park Dedication	210,000	730,000	150,000	150,000	150,000	1,390,000
Water Operations	41,000	73,000	23,000	23,000	23,000	183,000
Revenue Bonds - Water	-	2,400,000	-	-	-	2,400,000
Revenue Bonds - Sewer	-	-	-	-	-	-
Sewer CIP	3,000,000	-	-	3,000,000	-	6,000,000
Sewer Operations	20,000	290,000	126,000	120,000	70,000	626,000
Storm Operations	7,500	157,500	7,500	7,500	7,500	187,500
Liquor Operations	30,000	40,000	15,000	15,000	15,000	115,000
Debt - GF	3,946,083	1,457,341	1,052,393	823,675	694,003	7,973,495
Debt - WF	579,707	580,082	580,129	579,846	579,235	2,898,999
Debt - SF	980,337	981,135	980,475	980,380	980,827	4,903,154
Debt - SA	153,218	153,026	152,799	152,538	152,243	763,824
Debt - GF/EF	1,692,375	1,670,000	1,389,412	1,390,294	1,404,620	7,546,701
Debt - FCH	76,158	200,200	582,618	496,178	919,673	2,274,827
Total All Funding Sources	11,831,337	12,983,993	6,032,420	12,595,938	5,779,224	49,212,808

Capital Improvement Plan by Department

City of Big Lake, Minnesota								
2019 through 2023 - By Department								
Dept	Description	Funding Source	2019 through 2023					Totals
			2019	2020	2021	2022	2023	
Administration								
	GIS	General Fund						-
	Computer Replacement Plan	General Fund	5,000	5,000	5,000	5,000	5,000	25,000
	City Hall - New	General Fund	200,000	200,000	200,000	200,000	225,000	1,025,000
	City Hall Vehicle -FRM POLICE	LGA	13,000	-	-	-	-	13,000
	HWY 25 COALITION STUDY/or other	LGA	10,000	10,000	10,000	10,000	-	40,000
	Transfer to Debt for Street Reconstructio	LGA	45,000	100,000	100,000	100,000	100,000	445,000
	Administration Department Total		273,000	315,000	315,000	315,000	330,000	1,548,000
EDA - General Fund								
	Computer Replacement Plan	General Fund	-	2,000	-	2,000	-	4,000
	EDA General Fund Total		-	2,000	-	2,000	-	4,000
Elections								
	Election Machines Replacement	General Fund	2,000	-	2,000	-	2,000	6,000
	Elections Department Total		2,000	-	2,000	-	2,000	6,000
Engineering								
	Computer Replacement Plan	General Fund	-	-	1,000	-	1,000	2,000
	Engineering Department Total		-	-	1,000	-	1,000	2,000
Planning								
	Computer Replacement Plan	General Fund	-	-	1,000	-	1,000	2,000
	Planning Department Total		-	-	1,000	-	1,000	2,000
BLCSC								
	Police Department - Air Condiition Unit	LGA	6,000	-	6,000	-	-	12,000
	Big Lake Community Service Center Total		6,000	-	6,000	-	-	12,000
Building								
	Computer Replacement Plan	General Fund	-	-	1,000	-	1,000	2,000
	Building Department Total		-	-	1,000	-	1,000	2,000
Fire - City Portion only								
	Truck Bay Flooring - 2018 DEFICIT	LGA	27,500	-	-	-	-	27,500
	Water Tender 13 (1988) \$300k 2019 DEFICIT	LGA	6,000	-	-	-	-	6,000
	Command Vehicle - purchase PD	General Fund	6,500	-	-	-	-	6,500
	Station Roof Replacement - done	CIP Fund	-	-	-	30,000	-	30,000
	Truck Bay Flooring - LGA 2018	CIP Fund	25,000	-	-	-	-	25,000
	Truck Bay Flooring - LGA 2018	LGA	5,000	-	-	-	-	5,000
	Radios - 20 @6000	LGA	12,000	12,000	12,000	12,000	-	48,000
	Radios purchased	CIP Fund	-	-	-	60,000	-	60,000
	Grass rigs replace 1 (2001) 40K	LGA	-	-	-	-	20,000	20,000
	Grass rigs replace 1 (2000) 40k	LGA	-	-	20,000	-	-	20,000
	Jaw s of Life - 5 year cycle 40K	LGA	-	-	20,000	-	-	20,000
	Engine 12 repalce (1996) \$800k	LGA	-	133,333	133,333	133,333	-	400,000
	Engine 1 replace (2007) \$800k	LGA	-	-	-	-	10,000	10,000
	Ladder 1 (2003) \$600k	LGA	-	-	-	10,000	10,000	20,000
	Water Tender 17 (2000) \$300k	LGA	-	-	-	-	150,000	150,000
	Fire Department Total		82,000	145,333	185,333	245,333	190,000	848,000

City of Big Lake, Minnesota
2019 through 2023 - By Department

Dept	Description	Funding Source	2019 through 2023					Totals
			2019	2020	2021	2022	2023	
Police								
	Replace Office Computers replacement fund	General Fund	3,000	3,000	3,000	3,000	3,000	15,000
	Replace Tasers	General Fund	2,640	2,640	2,640	2,640	-	10,560
	Replace Del Squad Computers - Chg to LGA	LGA	-	15,000	-	-	15,000	30,000
	Repalce Fleet	LGA	80,000	71,400	72,800	37,100	86,400	347,700
	Sale of Squad Cars	LGA	(53,000)	(26,000)	(26,000)	(13,000)	(26,000)	(144,000)
	Replace Motorola Portable Radios	LGA	9,600	9,600	9,600	-	-	28,800
	Replace Motorola Squad Radios	LGA	-	-	-	42,400	-	42,400
	Police Department Total		42,240	75,640	62,040	72,140	78,400	330,460
Streets Department								
	Misc Equipment Replacement Fund	General Fund	6,000	6,000	6,000	6,000	6,000	30,000
	Seal Coat - Fund 198	General Fund	30,000	30,000	30,000	40,000	40,000	170,000
	Roller Purchase used	LGA	-	-	40,000	-	-	40,000
	Replace 1998 624-H Loader #98	LGA	200,000	-	-	-	-	200,000
	Replace 2000 Skid Ster #200	LGA	200,000	-	-	-	-	200,000
	Replace 2002 Ranger Truck #22	LGA	30,000	-	-	-	-	30,000
	Replaced 2007 Holder Tractor #3307	LGA	-	150,000	-	-	-	150,000
	Replace 2008 Floor Sweeper #308	LGA	-	6,000	-	-	-	6,000
	replace 2008 Floor Scrubber #318	LGA	-	6,000	-	-	-	6,000
	Replace 2001 Chev Truck #01	LGA	30,000	-	-	-	-	30,000
	Replace 2004 Ford Explorer #24	LGA	-	50,000	-	-	-	50,000
	Replace 2002 Ford 550 #02	LGA	-	-	65,000	-	-	65,000
	Replace 2002 Ford 550 #12	LGA	-	-	-	80,000	-	80,000
	Replace 2005 Ford 150 #25	LGA	-	-	50,000	-	-	50,000
	Replace 2002 Chev 2500 #32	LGA	-	-	50,000	-	-	50,000
	Replace 2005 Chev 2500 #35	LGA	-	50,000	-	-	-	50,000
	Replace 2000 Air Compressor #100	LGA	-	-	-	30,000	-	30,000
	Replace 2002 Dump Truck #102	LGA	-	-	-	160,000	-	160,000
	Replace 2013 Tow master Trlr #T16	LGA	-	-	-	-	30,000	30,000
	Street Department Total		496,000	298,000	241,000	316,000	76,000	1,427,000
Streets Improvements - Fund 175								
		AMOUNTS NEEDS UPDATED						
	Safe Route to School Sidewalks	Liquor Operation		130,874				130,874
	CR73 Trail	CIP Fund	310,000					310,000
	Birch Ave	Bonds	-	-		185,769		185,769
	Edgewater Place	Bonds	-	44,741		-		44,741
	Euclid Avenue/Euclid Court	Bonds	-	662,055		-		662,055
	Euclid Court	Bonds	-	110,768		-		110,768
	Hennepin Avenue	Bonds	-	136,944		-		136,944
	Highland Avenue	Bonds	-	146,837		-		146,837
	Lake Avenue	Bonds	-	159,821		-		159,821
	Leighton Cir	Bonds	-	28,792		-		28,792
	Leighton Dir	Bonds	-	319,513		-		319,513
	Maple Ln	Bonds	-	91,951		-		91,951
	Nicollet Avenue	Bonds	-	148,734		-		148,734
	Norwood Dr	Bonds	-	513,091		-		513,091

City of Big Lake, Minnesota
2019 through 2023 - By Department

Dept	Description	Funding Source	2019	2020	2021	2022	2023	Totals		
Streets Improvements - Fund 175 (continued)										
	Oak Avenue	Bonds	-	82,437		-		82,437		
	Oak Cir	Bonds	-	30,205		-		30,205		
	Oak Street	Bonds	-	53,039		-		53,039		
	Park Ave	Bonds	-	-		1,552,315		1,552,315		
	Phillis St - Mill/Overlay	Bonds	-	-		-		-		
	Powell Circle E	Bonds	-	-		83,064		83,064		
	Powell Circle	Bonds	-	-		198,153		198,153		
	Powell St	Bonds	-	-		1,054,645		1,054,645		
	Red Oak Drive	Bonds	-	159,617		-		159,617		
	Shady Lane	Bonds	-	114,875		-		114,875		
	Sherburne Ave	Bonds	-	331,625		-		331,625		
	Vernon St	Bonds	-	-		192,455		192,455		
	Wall St	Bonds	-	-		159,178		159,178		
	Westwood Drive	Bonds	-	159,617		-		159,617		
	Will St	Bonds	-	-		377,753		377,753		
	Unnamed Street Sub	Bonds	-	12,354		-		12,354		
Street Improvements Total			442,893	3,309,036	2,021	3,805,354	2,023	7,551,222		
Parks Department										
	Park Play ground equipment replacement func	General Fund	5,000	5,000	5,000	5,000	5,000	25,000		
	Misc Equipment Replacement Fund	General Fund	6,700	6,700	6,700	6,700	6,700	33,500		
	Trail Maintenance Fund	General Fund	-	9,000	9,000	9,000	9,000	36,000		
	River Oaks Park Fund	General Fund	-	16,000	16,000	16,000	16,000	64,000		
	Used Pickup \$10K split 5 dept	General Fund	-	-	-	-	-	-		
	GPS Mapping \$30K split 5 dept	LGA	-	-	-	-	-	-		
	Replace 2000 - 6 ft Jacobsen Mower #300	LGA	-	-	-	-	-	-		
	Replace 2002 -1600 John Deere Mower #312	LGA	-	-	-	-	-	-		
	Replace 2000 - 6 ft Jacobsen Mower #316	LGA	-	-	-	-	-	-		
	Replace 2006 John Deere Tractor #306	LGA	-	-	100,000	-	-	100,000		
	Replace 2014 John Deere Mower #314	LGA	-	-	-	45,000	-	45,000		
	Replace 2022 Mower	CIP Fund	-	-	-	-	-	-		
	Replace 2008 Dump Truck #08	LGA	-	-	-	-	65,000	65,000		
	Replace 1996 Trailer #96	CIP Fund	-	-	-	-	-	-		
	Skate Rink Improvement Fund	CIP Fund	-	10,000	20,000	20,000	-	50,000		
	Lakeside Park (Parking Lot Improvements)	LGA	-	60,000	-	-	-	60,000		
Parks Department (General Fund) Total			11,700	106,700	156,700	101,700	101,700	478,500		
Park Development - NOT FUNDED AT THIS TIME										
	New Southside Park - Brom Ln	Park Dedication	-	130,000	CIP NOT FUNDED AT THIS TIME. PROJECTS PUT ON HOLD			-	130,000	
	New Sanford Select Park	Park Dedication	130,000	-				-	-	130,000
	Powell Park Improvements	Park Dedication	80,000	-				-	-	80,000
	Lake Ridge Park - playgound equipment	Park Dedication	-	150,000				-	-	150,000
	Shores of Lake Mitchell Park - playgroun equ	Park Dedication	-	150,000				-	-	150,000
	Mitchell Farms Park -Playground Equipment	Park Dedication	-	100,000				-	-	100,000
	Wright Crossing Park - Playground Equipmer	Park Dedication	-	-				-	150,000	150,000
	Highline Park - Playground Equipment	Park Dedication	-	-				-	-	-
	Hudson Woods - Playgroun Equipment	Park Dedication	-	-				150,000	-	150,000
	Bluff Park - Playground Equipment	Park Dedication	-	-				-	150,000	150,000
	Skate Board Equipment	Park Dedication	-	200,000	-	-	-	200,000		
Park Development Fund Total			210,000	730,000	150,000	150,000	150,000	1,390,000		

City of Big Lake, Minnesota
2019 through 2023 - By Department

Dept	Description	Funding Source						Totals
			2019	2020	2021	2022	2023	
Water Enterprise Fund			-					
	Well #8	Revenue Bonds	-	1,200,000	-	-	-	1,200,000
	Well #9 as needed	Revenue Bonds	-	1,200,000	-	-	-	1,200,000
	Water Meters	Revenue Bonds	-	1,000,000	-	-	-	1,000,000
	Misc Equipment Replacement Fund	Water Operations	10,000	10,000	10,000	10,000	10,000	50,000
	Water Meter replacement Fund	Water Operations	10,000	10,000	10,000	10,000	10,000	50,000
	Replace 2005 Chev 2500 #45	Water Operations	-	50,000	-	-	-	50,000
	Computer replacement fund	Water Operations	3,000	3,000	3,000	3,000	3,000	15,000
	Water Tower 3 Maintenance	Water Operations	18,000	-	-	-	-	18,000
	Water Enterprise Fund Total		41,000	3,473,000	23,000	23,000	23,000	3,583,000
Sewer Enterprise Fund								-
	WWTP Expansion - Phase II	Sewer Operations	3,104,000	-	-	-	-	3,104,000
	WWTP Expansion - Phase II	Revenue Bonds - Sewer	-	-	-	-	18,000,000	18,000,000
	Misc Equipment Replacement Fund	Sewer Operations	20,000	20,000	20,000	20,000	20,000	100,000
	Replace 1981 trailer jet machine #180	Sewer Operations	-	100,000	-	-	-	100,000
	Replace 1981 Generator #80	Sewer Operations	-	-	-	100,000	-	100,000
	Replace 1981 Generator #81	Sewer Operations	-	-	100,000	-	-	100,000
	Replace 2011 John Deere Mower #311	Sewer Operations	-	-	-	-	50,000	50,000
	Replace Floor Sweeper #308	Sewer Operations	-	-	6,000	-	-	6,000
	Replace Ford Dump Truck #196	Sewer Operations	-	170,000	-	-	-	170,000
	Sewer Enterprise Fund Total		3,124,000	290,000	126,000	120,000	18,070,000	21,730,000
Storm Sewer Enterprise Fund								-
	Misc Equipment Replacement Fund	Storm Operations	7,500	7,500	7,500	7,500	7,500	37,500
	Replace 2006 Sweeper #126	Storm Operations	-	150,000	-	-	-	150,000
	Storm Sewer Enterprise Fund Total		7,500	157,500	7,500	7,500	7,500	187,500
Liquor Store Enterprise Fund								-
	Misc Building/Lot Repairs	Liquor Operations	10,000	20,000	15,000	15,000	15,000	75,000
	New Counters	Liquor Operations	10,000	-	-	-	-	10,000
	Upgrade Security System	Liquor Operations	10,000	20,000	-	-	-	30,000
	Liquor Store Enterprise Fund Total		30,000	40,000	15,000	15,000	15,000	115,000

City of Big Lake, Minnesota
2019 through 2023 - By Department

Dept	Description	Funding Source	2019	2020	2021	2022	2023	Totals
<u>City Debt Payments</u>								
	250 2004c GO Taxable Increment - 2016A refund DEBT - GF		694,621	-	-	-		694,621
	301 2004 PFA Water MPFA Loan DEBT - WF		579,707	580,082	580,129	579,846	579,235	2,898,999
	209 2009A GO Capital Improvement Bonds DEBT - GF		-	-	-	-		-
	401 2009 MPFA Loan Wastewater Expansion DEBT - SF		980,337	981,135	980,475	980,380	980,827	4,903,154
	212 2010A G.O. Improvement Bonds = 2016C re DEBT - GF		2,125,069	-	-	-		2,125,069
	211 2010 PFA Loan - State Aid DEBT - SA		153,218	153,026	152,799	152,538	152,243	763,824
	214 2011A G.O. Improvement Refunding Bonds DEBT - GF		323,455	415,023	-	-		738,478
	216 2011B G.O. Improvement Refunding Bonds DEBT - GF		447,105	447,440	441,750	223,080		1,559,375
	217 2012A G.O. Refunding Bonds DEBT - GF/EF		543,513	503,813	236,750	236,969	237,020	1,758,065
	221 2014A GO Tax Abatement Bonds DEBT - GF/EF		116,625	124,525	122,325	119,988	122,313	605,776
	222 2015A GO Refunding Bonds DEBT - GF/EF		1,032,237	1,041,662	1,030,337	1,033,337	1,045,287	5,182,860
	223 2016A Taxable G.O. Refunding Bonds DEBT - GF		264,958	301,478	316,918	311,720	315,940	1,511,014
	224 2016B G.O. CIP BOND DEBT - GF		53,375	57,900	57,275	56,525	50,813	275,888
	226 2016C GO REFUNDING BOND DEBT - GF		37,500	235,500	236,450	232,350	327,250	1,069,050
	227 2017-2018 STREET PROJECT DEBT PAYM Debt - FCH		76,158	200,200	196,300	197,325	198,200	868,183
	228-on 2019-2026 STREET PROJECT DEBT PAYM Debt - FCH		-	-	386,318	298,853	721,473	1,406,644
			7,427,878	5,041,784	4,737,826	4,422,911	4,730,601	26,361,000
<u>Total General Fund, Enterprise Funds and City Debt</u>								
			12,196,211	13,983,993	6,032,420	9,595,938	23,779,224	65,577,682
								10,105
		W/O DEBT	4,768,333	8,942,209	1,294,594	5,173,027	19,048,623	
		EF	3,202,500.00	3,960,500.00	171,500.00	165,500.00		
		GF	8,993,711.00	10,023,493.33	5,860,920.33	9,430,438.33		
			12,196,211.00	13,983,993.33	6,032,420.33	9,595,938.33		
			0.00	0.00	0.00	0.00		