2027 PRELIMINARY BUDGET WORKSHOP

2027 Preliminary Budget, 2028 Planning Budget & 2029–2032 Long-Term Financial Management Plan

August 12, 2026

Budget Workshop — City Council

Deb Wegeleben, Finance Director • Hanna Klimmek, City Administrator

CITY OF Big Lake LIVE BIG!

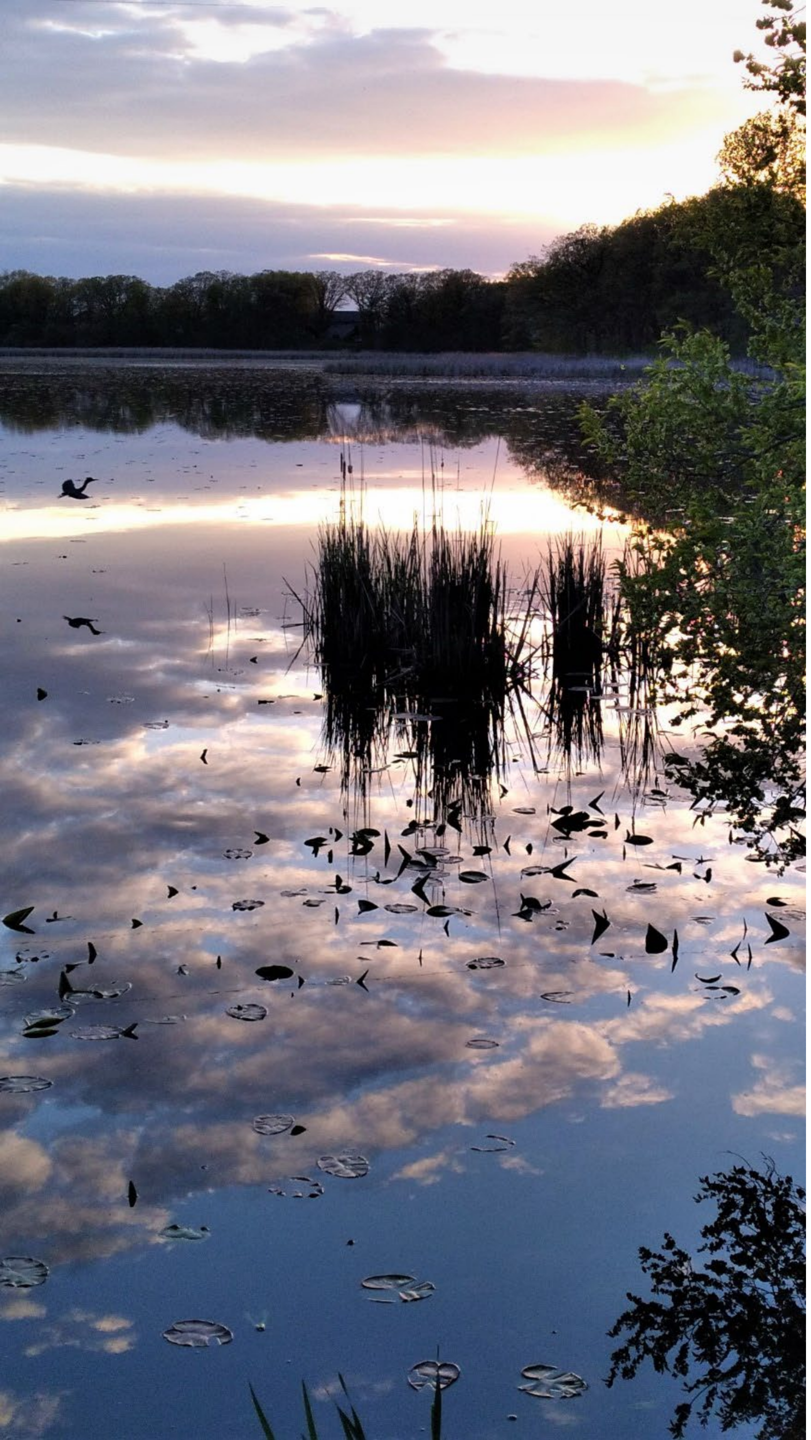
FINANCE DIRECTOR'S OPENING REMARKS

"Today, I am pleased to present the proposed 2027 Preliminary Budget, the 2028 Planning Budget, and our 2029–2032 Long-Term Financial Management Plan.

Preparing this budget is one of our most critical annual responsibilities. Our focus this year has been on balancing escalating operational costs, continuing strategic infrastructure replacements, and managing declining state aid — all while funding the long-term debt commitments for our brand-new Public Safety Facility.

Unlike many communities that look only one year ahead, Big Lake continues to utilize a rolling five-year plan. This ensures that the decisions we make today are sustainable and protect our taxpayers for years to come."

— Deb Wegeleben, Finance Director



SECTION 1

General Fund & Operating Principles

How Big Lake's core services budget is built for 2027

Guiding Pillars

Operations at a Glance

Cost Drivers

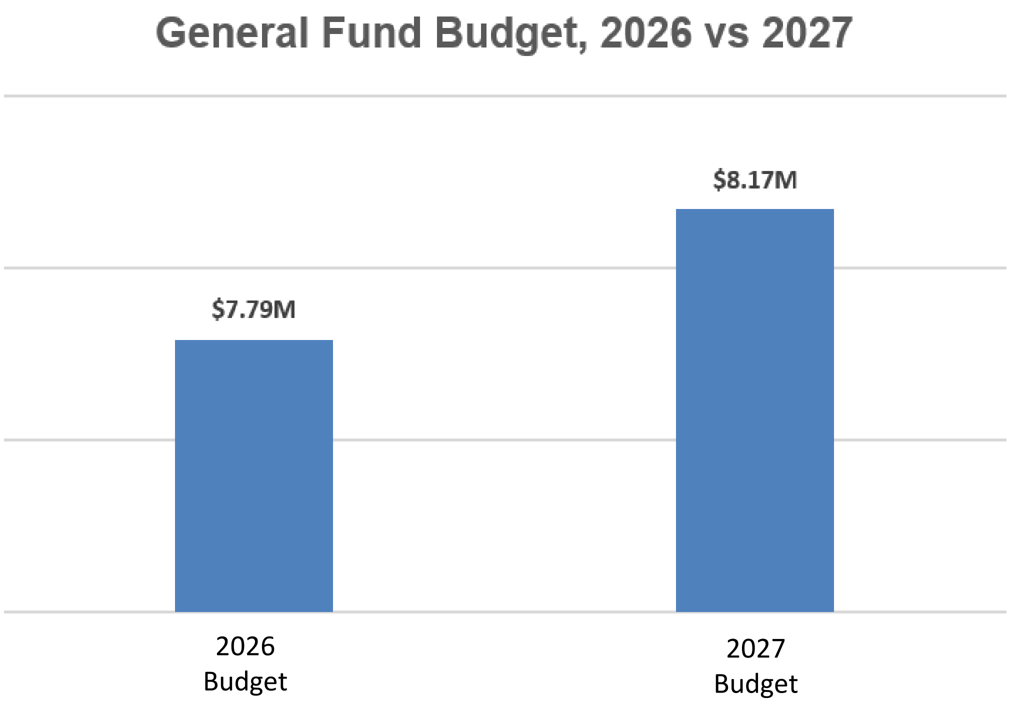
GENERAL FUND: GUIDING PRINCIPLES

"Our department developed this operating plan around clear pillars: maintaining our high level of core public services, preserving fiscal transparency, and keeping a strict structural balance between recurring revenues and recurring expenditures."

$8.17M	4.86%	0
2027 General Fund Budget	Increase over 2026 ($378,834)	New GF Staffing Positions Proposed

To remain conservative in operational spending, no new General Fund staffing positions are proposed for 2027 — the budget increase is driven entirely by cost pressures on existing service levels.

GENERAL FUND: COST DRIVERS



Primary Drivers of the 4.86% Increase

- Standard contractual wage adjustments across departments
- Projected 17% increase in employee health insurance premiums
- Continued investment in cybersecurity, information technology and software
- Planning and Engineering consultants and Legal services supporting city operations
- Daily maintenance of City buildings and equipment
- Continued annual transfer to Capital Improvement Funds

GENERAL FUND EXPENDITURES & PERSONNEL

General Fund expenditures are rising from $7,791,754 in 2026 to $8,170,587 in 2027.

Category	2027 Budget	% of GF Budget	Change vs. 2026
Personnel Costs	$5,266,761	64.46%	+$313,386 (6.33%)
Operations & Professional Services	—	—	Planning consultants +$39,100
Total General Fund Budget	**$8,170,587**	**100%**	**+$378,834 (4.86%)**

Personnel remains the largest category in the General Fund budget, **driven by contractual wage adjustments and a projected 17% increase in employee health insurance premiums.** Increases in Operations & Professional Services reflect technology, legal services, and planning and engineering department consultants and routine operations of the city.

Mitigating factor: 26 employees are projected to reach the maximum step of the pay plan by the end of 2027, moderating step-progression cost increases in future years.

2027 GENERAL FUND BUDGET - EXPENDITURES

Summary by Category

						2026-2027						
Category of Expenditures:	**2023 Actual**	**2024 Actual**	**2025 Actual**	**2026 Budget**	**2027 Budget**	**$ Change**	**% Change**	**2028 Planning Budget**	**2029 Concept Budget**	**2030 Concept Budget**	**2031 Concept Budget**	**2032 Concept Budget**
Personnel	$ 3,801,866	$ 4,094,479	$ 4,367,486	$ 4,953,375	$ 5,266,761	$ 313,386	6.33%	$ 5,733,081	$ 6,183,692	$ 6,646,537	$ 7,106,986	$ 7,600,375
Elections	-	21,225	-	25,000	-	(25,000)	-100.00%	27,000	-	25,000	-	27,000
Professional Services	181,726	204,674	273,674	244,440	337,970	93,530	38.26%	340,505	346,743	354,900	361,790	370,628
Operations	1,699,933	1,716,006	1,794,401	1,925,927	1,957,645	31,718	1.65%	2,037,153	2,113,934	2,157,116	2,226,946	2,313,656
Marketing	7,419	7,588	8,459	8,000	13,000	5,000	62.50%	13,000	13,000	13,000	13,000	13,000
Animal Control	388	1,940	1,082	1,000	1,200	200	20.00%	1,200	1,200	1,200	1,200	1,200
Pass Through Expenditures	152,268	176,584	-	-	-	-		-	-	-	-	-
Interfund/Lease payment	1,753	1,757	42,968	-	-	-		-	-	-	-	-
Capital Purchases	-	7,625	190,084	-	-	-		-	-	-	-	-
Transfers to other Funds	820,267	1,087,018	1,189,303	634,011	594,011	(40,000)	-6.31%	598,150	654,150	800,650	794,150	788,150
Total - Budget	**$6,665,620**	**$ 7,318,896**	**$7,867,457**	**$7,791,753**	**$8,170,587**	**$ 378,834**	4.86%	**$8,750,089**	**$ 9,312,720**	**$ 9,998,403**	**$ 10,504,072**	**$11,114,009**
	-	-	-	-	-			-	-	-	-	-

% of budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Personnel	57.04%	55.94%	55.51%	63.57%	64.46%	65.52%	66.40%	66.48%	67.66%	68.39%
Personnel - Elections	0.00%	0.29%	0.00%	0.32%	0.00%	0.31%	0.00%	0.25%	0.00%	0.24%
Professional Services	2.73%	2.80%	3.48%	3.14%	4.14%	3.89%	3.72%	3.55%	3.44%	3.33%
Operations	25.50%	23.45%	22.81%	24.72%	23.96%	23.28%	22.70%	21.57%	21.20%	20.82%
Marketing	0.11%	0.10%	0.11%	0.10%	0.16%	0.15%	0.14%	0.13%	0.12%	0.12%
Animal Control	0.01%	0.03%	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%
Pass Through Expenditures	2.28%	2.41%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interfund/Lease payment	0.03%	0.02%	0.55%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Purchases	0.00%	0.10%	2.42%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Transfers to other Funds	12.31%	14.85%	15.12%	8.14%	7.27%	6.84%	7.02%	8.01%	7.56%	7.09%
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

2027 GENERAL FUND PERSONNEL BUDGET CHANGES

👥 Personnel & Staffing

2027 Staffing

- **No new positions proposed**
- Engineering Technician position **eliminated**
- Engineering/development review needs will be supported through **consultant services**

2027 Compensation & Benefits

- **Pay Plan:** 4% market adjustment
- **Long-Term Forecast:** 4% annual pay plan adjustment assumed
- **Health Insurance:** 17% premium increase anticipated
  - City continues to fund **88% of health insurance premiums**

2027 GENERAL FUND PROFESSIONAL SERVICE BUDGET CHANGES

📋 **Professional & Consultant Services**

Includes audit, legal, IT support, planning, engineering, and other professional services.

- **Legal Services: +$16,625** – Increased costs across Administration/Finance, Planning, and Police
- **Managed IT Services: +$9,468** – Contract increase; **2027 total: $101,808**
- **Planning Consultants: +$32,000** – Increased support for anticipated development activity
- **Engineering Consultants: +$27,500** – Increased consultant services due to staffing changes; **offset by personnel savings**

Consultant services provide specialized expertise and flexibility as development activity and operational needs change.

2027 GENERAL FUND OPERATIONAL BUDGET CHANGES

⚙️ Operating Costs

Includes software, banking, supplies, cleaning, training, utilities, insurance, dues, small equipment, and repairs and maintenance.

💧 Water & Sewer — $118,659 (+$856)

- Includes City facilities and parks
- Parks water budgeted conservatively at **$100,000** due to weather variability
- New irrigation technology is improving efficiency and helping control costs

💻 Technology & Software — +$32,682

- Core IT systems & software: **+$4,650**
- Cybersecurity insurance: **+$9,500**
- Police software: **+$4,032**
- Website ADA compliance: **+$14,500**
- Technology costs continue to increase with investments in **cybersecurity, data protection, accessibility, and essential City systems**

🎓 Training & Professional Development — +$4,980

- Increased across multiple departments for **professional development, required training, and industry tools/resources**
- Supports employee skills, operational efficiency, and service delivery

2027 GENERAL FUND TRANSFERS TO OTHER FUNDS

🚧 **2027 Capital Improvement Transfers**
Total Capital Funding: $644,011

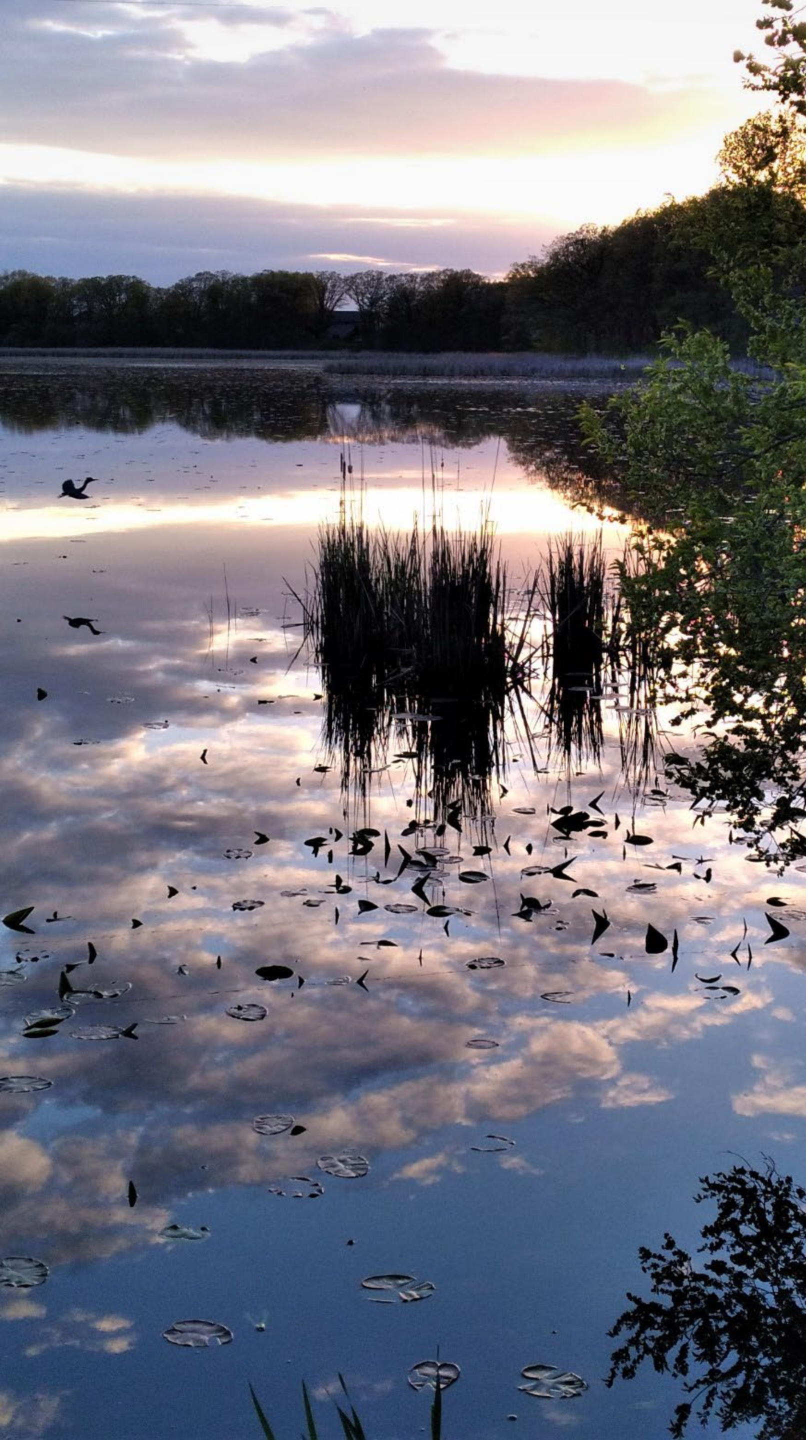
General Fund: $594,011 | Liquor Fund: $50,000

- **Street Maintenance:** $450,000
- **Parks Improvements:** $100,000
  $50,000 General Fund + $50,000 Liquor Fund
- **Equipment & Building Replacement:** $40,011
- **Industrial Park:** $25,000
- **Computer Replacement:** $10,000
- **Music in the Park:** $10,000
- **Trail Maintenance:** $9,000

Equipment & Building Replacement — $40,011

- Election Equipment: $10,000
- Police Taser Replacement: $12,611 *(final year)*
- Streets Equipment: $5,000
- Parks Equipment: $5,000
- Playground Equipment: $5,000
- Fire Radio Replacement: $2,400

Continued investment in infrastructure and equipment replacement provides predictable capital funding and helps reduce future reliance on debt.



SECTION 2

Tax Levy & the BLEDA Offset

Understanding the operating levy, total levy, and the taxpayer shield strategy

Two Levy Numbers	BLEDA Offset	Resident Impact

UNDERSTANDING THE TWO LEVY NUMBERS

It is important for both the Council and the public to distinguish between the operating levy and the total levy.

General Operating Levy

+4.67%

Covers standard operational inflation

Total City Levy

+8.79% ($6.86M)

Includes required debt payments for the Public Safety Facility Lease Revenue Bonds

The Four Pillars of the $6,865,952 Total Levy

Levy Component	2027 Amount
General Operating Levy (daily operations)	$5,601,315
Debt Service Levy (bonds / debt)	$1,100,337
Abatement Levy (Carlson Group $145,000 + Lupulin $9,300)	$154,300
BLEDA Special Benefit Levy (economic development)	$10,000
Total City Levy	**$6,865,952**

THE BLEDA TAXPAYER SHIELD

To protect property owners from a sudden, sharp tax rate spike, the City has implemented a temporary offset strategy tied to the new Public Safety Facility debt.

2026

$160,000

BLEDA Special Benefit Levy

→

2027–2028

$10,000

BLEDA levy reduced (shield active)

→

2029+

$100,000

BLEDA levy returns to normal level

How it works: Because BLEDA and the City share the exact same tax base, reducing the BLEDA levy by $150,000 directly frees up tax capacity, which offsets a portion of the new Public Safety Facility lease revenue bond payments — saving a typical household from a sudden tax rate spike during the first two years of debt repayment. BLEDA will draw on existing reserves through 2028.

PROPERTY TAX IMPACT & NET TAX CAPACITY

$15.78M

2027 Net Tax Capacity (+2.71%)

43.51%

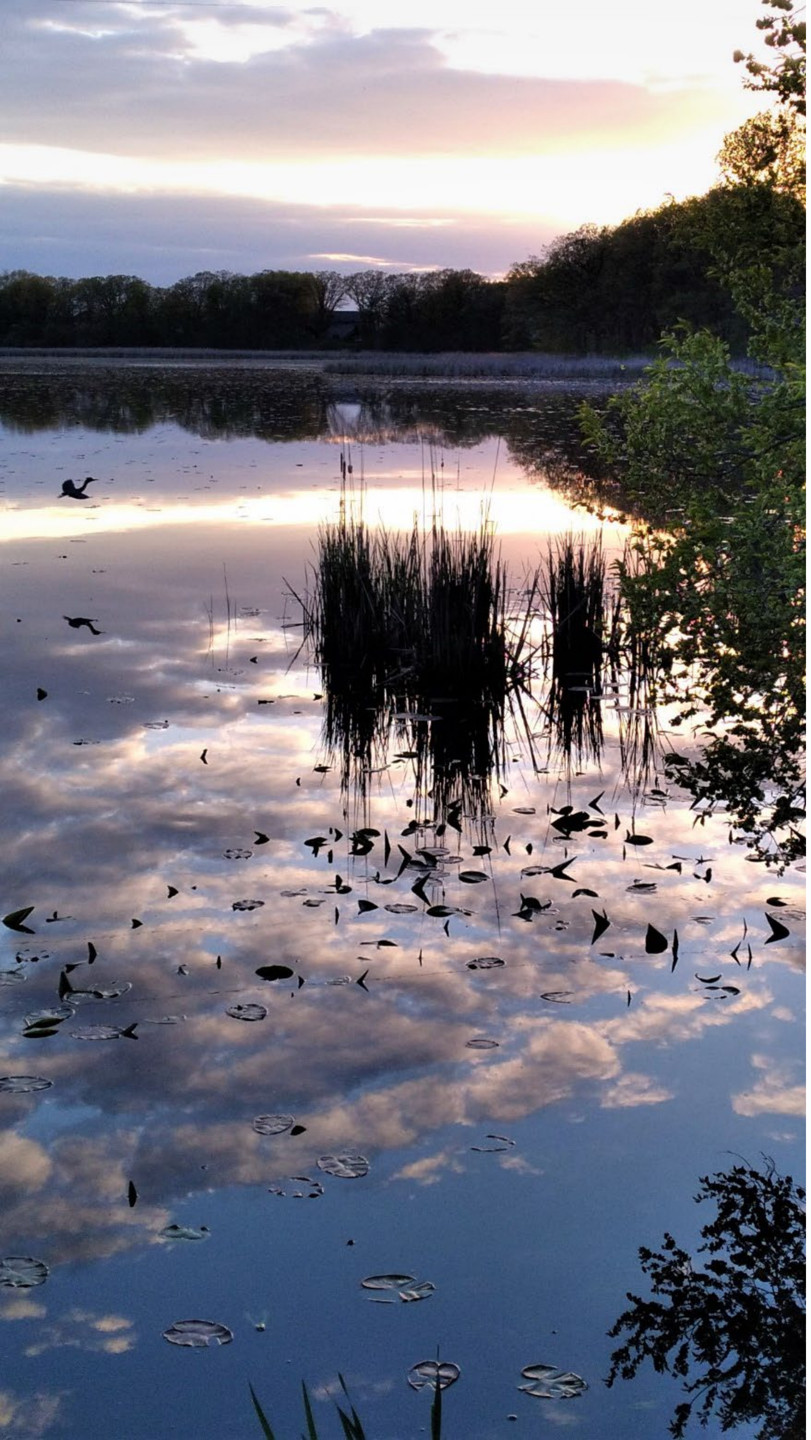
Projected 2027 City Tax Rate

$6.67/mo

Added Cost, $350K Home (22¢/day)

Metric	2026	2027	Change
Net Tax Capacity	$15,362,481	$15,779,352	+2.71% (+$416,871)
City Tax Rate	41.12%	43.51%	+2.39 pts
Annual City Tax, $350,000 Home	—	$1,457	+$6.67 / month

Because the tax base grew, the City is able to absorb a portion of the levy increase across more properties — moderating the rate impact on any single taxpayer.



SECTION 3

Enterprise Funds & Self-Supporting Services

Water, Sewer, and Liquor operations funded entirely outside the property tax levy

Water & Sewer Rates

Liquor Fund → Parks

WATER & SEWER RATE PLANNING

As a reminder, City utilities must be completely self-supporting and cannot rely on general property taxes.

Water Fund

+5% / year

Beginning in 2027, to ensure positive operating cash flow and support necessary water system capital maintenance.

Residential water sales projected at $1,044,943

Sewer Fund

+10% / year

Beginning in 2027, to aggressively build capital reserves ahead of the Phase II Wastewater Treatment Facility expansion projected in 2031.

Residential sewer charges rising to $2,257,308

2027 BUDGET INFORMATION – UTLITIY FUNDS

Water Fund

Revenue Budget	2026 Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Utilities Revenues	$ 2,217,562	$ 2,228,534	$ 10,972	0.49%
Other Revenues	21,000	21,000	-	0.00%
Total Revenues	**$ 2,238,562**	**$ 2,249,534**	**$ 10,972**	**0.49%**
	-	-		
Expense Budget				
Personnel	$ 946,218	$ 978,921	$ 32,703	3.46%
Professional Services	108,360	160,081	51,722	47.73%
Operations	605,503	694,891	89,388	14.76%
Capital/Transfers	258,000	357,000	99,000	38.37%
Debt	7,680	202,210	194,530	2532.94%
Depreciation	954,005	1,020,000	65,995	6.92%
Total Expenses	**$ 2,879,766**	**$ 3,413,103**	**$ 533,337**	**18.52%**
	-	-		
Net Income/(Loss) with Depreciation	**$ (641,204)**	**$ (1,163,570)**		
Net Income/(Loss) without Depreciation	**$ 312,801**	**$ (143,570)**		
Projected Ending Cash	**$ 1,597,362**	**$ 1,360,120**		

💧 2027 Water Fund – Key Budget Changes

Capital Investment

- Water Tower Maintenance: **$200,000**
- Wellhead Reporting Update: **$85,000**
- Well Maintenance: **$30,000**
- SCADA Computer: **$17,000**
  Plus $12,000 previously allocated
- Misc. Equipment: **$15,000**
- Water Meter Replacement: **$10,000**

Other Budget Increases

- Capital investment increased approximately **$99,000**
- Engineering consulting: **+$50,000** for hydraulic modeling
- Increased staff training and professional development
- Building repairs, including improvements to the **Water Treatment Plant fence**

The projected Water Fund loss is primarily driven by increased capital investment and planned infrastructure and system improvements, rather than ongoing operating costs alone.

CITY OF Big Lake LIVE BIG!

2027 BUDGET INFORMATION – UTLITIY FUNDS

Sewer Fund

Revenue Budget	2026 Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Utilities Revenues	$ 3,682,814	$ 4,381,779	$ 698,965	18.98%
Other Revenues	51,000	101,000	50,000	98.04%
Total Revenues	**$ 3,733,814**	**$ 4,482,779**	**$ 748,965**	**20.06%**
	-	-		
Expense Budget				
Personnel	$ 948,585	$ 976,750	$ 28,165	2.97%
Professional Services	53,500	132,600	79,100	147.85%
Operations	869,416	826,373	(43,043)	-4.95%
Capital/Transfers	286,000	130,000	(156,000)	-54.55%
Debt	123,866	1,091,847	967,981	781.47%
Depreciation	1,435,595	1,364,000	(71,595)	-4.99%
Total Expenses	**$ 3,716,962**	**$ 4,521,570**	**$ 804,608**	**21.65%**
		-		
Net Income/(Loss) with Depreciation	**$ 16,852**	**$ (38,791)**		
Net Income/(Loss) without Depreciation	**$ 1,452,447**	**$ 1,325,209**		
Projected Ending Cash	**$ 2,442,102**	**$ 3,835,189**		

2027 Sewer Fund – Key Budget Changes

Capital Investment

- Lift Station Panel Replacements: **$100,000**
- SCADA Computer: **$30,000**

Other Budget Increases

- Engineering consulting: **$80,000** for sewer system modeling
- First year of **Public Safety Facility debt service allocation**
- 2027 debt payment is intentionally higher to help **reduce the impact on residents in future years**
- Debt payment is projected to **decrease approximately $800,000 in 2028**

The higher 2027 Sewer Fund budget reflects planned infrastructure investment, system modeling, and the first year of Public Safety Facility debt service. The significant reduction in the 2028 debt payment helps moderate future rate impacts.

2027 BUDGET INFORMATION – UTLITIY FUNDS

Storm Water Fund

	2026 Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Revenue Budget				
Utilities Revenues	$ 278,828	$ 282,271	$ 3,443	1.23%
Other Revenues	9,000	15,000	6,000	66.67%
Total Revenues	**$ 287,828**	**$ 297,271**	**$ 9,443**	**3.28%**
	-	-		
Expense Budget				
Personnel	$ 165,176	$ 168,665	$ 3,489	2.11%
Professional Services	3,000	3,500	500	16.67%
Operations	28,721	25,180	(3,541)	-12.33%
Capital/Transfers	35,000	50,000	15,000	42.86%
Depreciation	181,700	151,236	(30,464)	-16.77%
Total Expenses	**$ 413,597**	**$ 398,581**	**$ (15,016)**	**-3.63%**
		-		
Net Income/(Loss) with Depreciation	**$ (125,769)**	**$ (101,310)**		
Net Income/(Loss) without Depreciation	**$ 55,931**	**$ 49,926**		
Projected Ending Cash	**$ 604,583**	**$ 654,509**		

2027 Storm Water Fund – Capital Investment

- **Street Sweeper Replacement Reserve: $50,000**
  - Funding is being set aside toward the purchase of a **second street sweeper anticipated in 2028**
    - Building the reserve in advance helps spread the cost over multiple budget years and reduces the amount needed at the time of purchase

Proactive capital planning allows the City to prepare for major equipment purchases while maintaining the long-term financial stability of the Storm Water Fund.

💧 2027 UTILITY RATE IMPACT

Estimated Monthly Impact by Customer Type

Customer Type	Average Monthly Usage	Estimated Monthly Increase
🏠 Residential	5,000 gallons	**+$6.42**
🏢 Commercial	25,000 gallons	+$30.44
🏭 Industrial	79,000 gallons	+$185.27
🏘️ Multifamily	114,000 gallons	+$147.00

2027 Rate Adjustments
💧 **Water Rates: 5% increase**
🚰 **Sewer Rates: 10% increase**

Actual monthly impacts will vary based on water usage and customer classification.

Rate adjustments support ongoing operations, infrastructure needs, and the long-term financial sustainability of the City's utility systems.

REINVESTING LIQUOR STORE PROFITS INTO PARKS

Big Lake Liquor is a highly successful, self-supporting retail enterprise. Starting in 2027, the five-year plan reinvests those profits directly into neighborhood parks.

Big Lake Liquor Fund

Self-supporting

$50,000 / yr →

Parks Maintenance CIP Fund 195

Beginning 2027

Taxpayer benefit: Using liquor retail profits to fund capital park upgrades directly reduces the City's long-term reliance on property taxes for neighborhood parks — keeping resident taxes lower.

2027 BUDGET INFORMATION – LIQUOR STORE

	2026 Adopted Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Sales				
Gross Sales	$ 5,436,232	$ 5,374,046	$ (62,186)	-1.14%
Less Loyalty Program	(29,507)	(25,230)	4,277	-14.50%
Cost of Sales	4,065,413	3,876,830	(188,583)	-4.64%
Gross Profit	**$ 1,341,312**	**$ 1,471,986**	**$ 130,674**	**9.74%**
Gross Profit % to Sales	25%	28%		
Revenue Budget				
Gross Sales	$ 5,406,725	$ 5,348,816	$ (57,909)	-1.07%
Other Revenues	40,400	50,300	9,900	24.50%
Total Revenues	**$ 5,447,125**	**$ 5,399,116**	**$ (48,009)**	**-0.88%**
	-	-		
Expense Budget				
Personnel	$ 927,445	$ 935,034	$ 7,589	0.82%
Professional Services	10,100	9,250	(850)	-8.42%
Operations	278,094	277,256	(838)	-0.30%
Cost of Sales	4,065,413	3,876,830	(188,583)	-4.64%
Capital/Transfers	485,000	535,000	50,000	10.31%
Depreciation	75,158	80,400	5,242	6.97%
Total Expenses	**$ 5,841,210**	**$ 5,713,769**	**$ (127,440)**	**-2.18%**
Net Profit/(Loss)	**$ (394,085)**	**$ (314,653)**		
Net Profit/(Loss) Prior toTransfer	**$ 55,915**	**$ 185,347**		
Net Profit % less Transfer	1%	3%		
Projected Ending Cash	**$ 1,466,562**	**$ 1,232,309**	**$ (234,253)**	**-15.97%**

🍷 2027 Liquor Store Fund

2027 Budget Highlights

- Gross Sales: **$5.37 million**
- Gross Profit: **$1.47 million**
- Gross Profit Margin: **28%**, up from 25% in 2026
- Net Profit Before Transfers: **$185,347**
- Projected Ending Cash: **$1.23 million**

2027 Transfers & Capital Investment — $535,000

- **$450,000** — General Fund support
- **$50,000** — Parks Capital Improvements
- **$35,000** — Liquor Store Capital Improvements

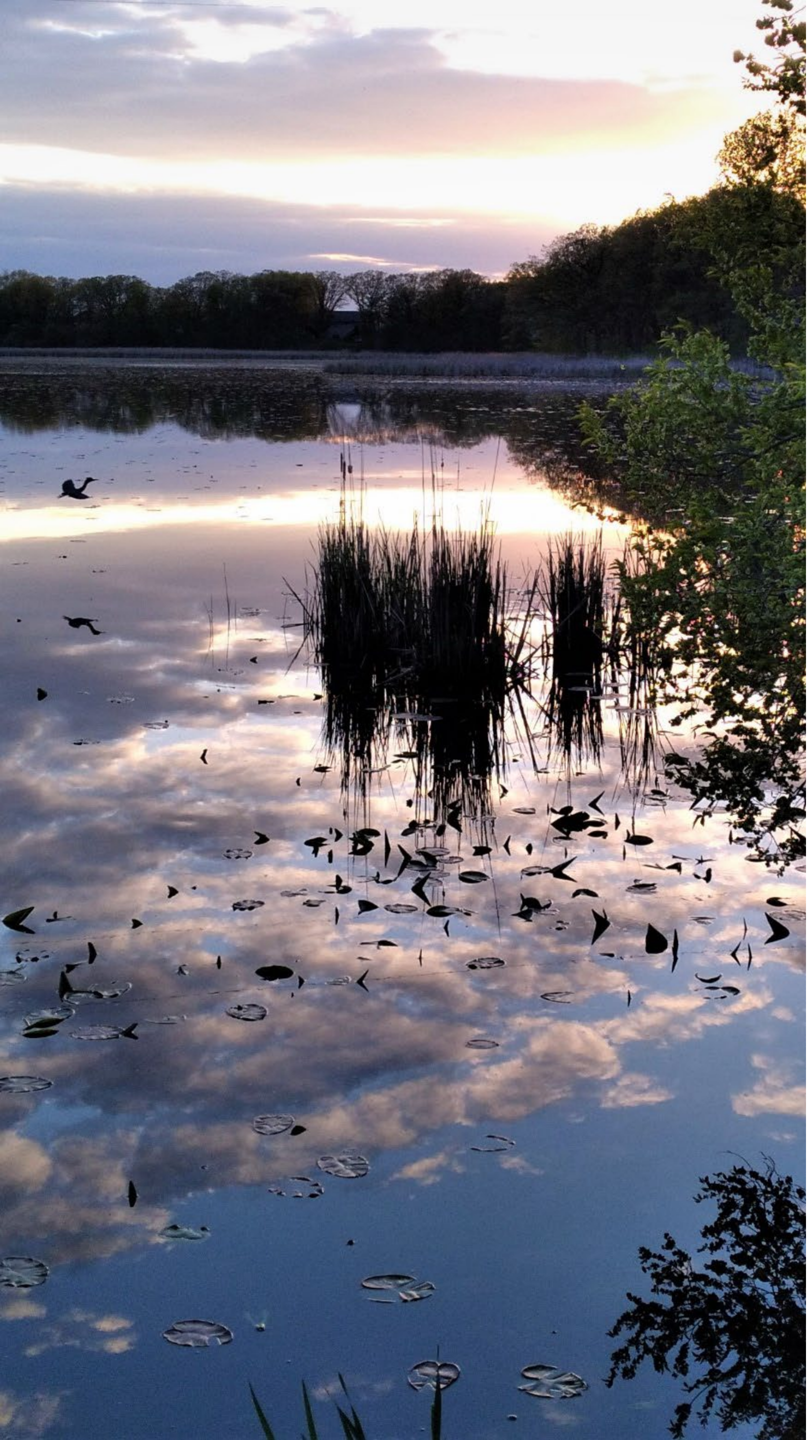
Cash register replacement, entryway improvements, and funding set aside for future roof replacement

2027 Revenue Assumption

- Sales projections **include THC-infused beverage sales**

*If these products are no longer permitted to be sold, the **final 2027 budget will be adjusted prior to adoption in December***

The Liquor Store is projected to generate a $185,347 profit before transfers. The 2027 budget includes $500,000 in transfers to support City operations and Parks capital improvements, utilizing available Liquor Fund resources to benefit the community.



SECTION 4

Special Revenue Funds

Big Lake Economic Development Authority, Farmers Market and Music in the Park

BLEDA: ECONOMIC DEVELOPMENT & THE SPECIAL BENEFIT LEVY

The Big Lake Economic Development Authority (BLEDA) promotes business retention, redevelopment, investment, and sustainable economic growth — expanding the City's tax base and encouraging private investment.

$10,000

2027 Special Benefit Levy

–$150,000

Reduction from the 2026 levy

$100,000

Levy returns to this level in 2029

2027 BLEDA Operating Budget — Fund 275

Line Item	2026 Budget	2027 Budget
Total Revenues	$161,300	$13,928
Total Expenditures & Transfers	$142,554	$132,489
Net Use of Reserves	$18,746	–$118,561
Projected Ending Cash	**$590,082**	**$473,538**

Why it matters: The revenue drop reflects the levy reduction; BLEDA draws on its existing reserves to cover the gap through 2028, preserving flexibility for future economic development.

SPECIAL REVENUE PROGRAMS

Special Revenue Funds account for revenues legally restricted or committed to specific programs, ensuring dedicated funding is used only for its intended purpose and accounted for separately from the General Fund.

Music in the Park — Fund 282

2027 Budget	Amount
Total Revenues	$32,200
Total Expenditures	$32,175
Excess Revenue	$25
Projected Ending Cash	$1,214

Watch item: Musician costs must hold near $18,000 in 2027 (2026 actuals ran to $20,800). Additional sponsorships or grants may be needed beyond 2030 to sustain programming.

Farmers Market — Fund 280

2027 Budget	Amount
Total Revenues	$19,333
Total Expenditures	$20,639
Excess/(Deficit)	–$1,306
Projected Ending Cash	$31,866

Watch item: The fund runs a small annual deficit; staff should pursue grants to sustain the program while it continues to operate largely self-supporting through vendor fees and donations.

Together, these programs strengthen community connections and support local businesses through responsible financial stewardship.

2027 BUDGET INFORMATION –SPECIAL REVENUE FUNDS

Economic Development Authority (BLEDA) - 2027 Levy $10,000

					2026-2027	
Revenue Budget	2024 Actual	2025 Actual	2026 Budget	2027 Budget	$ Change	% Change
Property Taxes	$ 129,824	$ 130,195	$ 158,800	$ 10,300	$ (148,500)	-93.51%
Lease/Rental	21,165	21,830	-	-	-	
Lease Interest	2,835	2,170	-	-	-	
Transfer In	-	-	-	-	-	
Interest Earned	12,398	6,646	2,500	2,500	-	0.00%
Total - Revenues:	**$ 166,222**	**$ 160,841**	**$ 161,300**	**$ 12,800**	**$ (148,500)**	-92.06%
Expenditure Budget						
Employee Services (Personnel)	$ 38,985	$ 40,912	$ 46,936	$ 50,308	$ 3,372	7.18%
Contractual Services	40,828	36,870	12,450	9,050	(3,400)	-7.63%
Commodities & Services	25,226	39,537	23,168	12,631	(10,536)	-45.48%
Marketing	-	638	10,000	10,500	500	13.33%
Transfer Out	50,000	50,000	50,000	50,000	-	0.00%
Total - Expenditures	**$ 155,039**	**$ 167,957**	**$ 142,554**	**$ 132,489**	**$ (10,064)**	-7.06%
	-	-	-	-	-	
Excess Revenues/(deficit)	**$ 11,183**	**$ (7,116)**	**$ 18,746**	**$ (119,689)**	**$ (138,436)**	

Budget Year	2026	2027	2028	2029	2029	2030
Projected Cash Flow Change	$ 256,704	$ 590,232	$ 471,671	$ 358,946	$ 358,946	$ 332,929
Projected Excess Revenue/(deficit)	18,746	(118,561)	(112,725)	(22,511)	(26,018)	2,438
Change in Assets/Current Liabilitie	314,782	-	-	-	-	-
Projected Ending Cash	$ 590,232	$ 471,671	$ 358,946	$ 336,435	$ 332,929	$ 335,367

Economic Development Authority (BLEDA)
2027 Special Benefit Levy: $10,000

- Levy reduced to **$10,000 for 2027 and 2028**
- Reduction helps offset a portion of the property tax impact from the **Public Safety Facility debt levy**
- BLEDA's existing fund balance provides flexibility to temporarily reduce the levy
- Beginning in 2029, the levy is planned to increase to **$100,000 annually**
- Future funding will support **economic development, redevelopment, and BLEDA's contribution toward Public Safety Facility debt service**

The temporary levy reduction allows BLEDA to use its existing financial resources while helping moderate the overall property tax impact in 2027 and 2028.

2027 BUDGET INFORMATION –SPECIAL REVENUE FUNDS

Farmers Market - 2027 Budget

Revenue Budget	2024 Actual	2025 Actual	2026 Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Intergovernmental	$ 796	$ 600	$ 1,000	$ 1,000	$ 400	66.67%
Vendor Licenses	3,950	4,030	4,000	4,000	(30)	-0.74%
Vendor Licenses - Winter	2,920	910	1,000	1,000	90	9.89%
Donations from Organization	10,000	12,023	12,023	12,023	-	0.00%
Farmers Market Bages	40	76	10	10	(66)	-86.84%
Interest Earned	1,132	1,034	100	100	(934)	-90.33%
Other Grant Proceeds	3,069	2,656	1,200	1,200	(1,456)	-54.82%
Total - Revenues:	**$ 21,907**	**$ 21,329**	**$ 19,333**	**$ 19,333**	**$ (1,996)**	-9.36%
Expenditure Budget						
Personnel	$ 4,702	$ 4,997	$ 5,133	$ 5,375	$ 136	2.72%
Operations	14,888	12,421	14,609	15,264	2,188	17.62%
Total - Expenditures	**$ 19,590**	**$ 17,418**	**$ 19,742**	**$ 20,639**	**$ 2,324**	13.34%
Excess Revenues/(deficit)	$ 2,317	$ 3,911	$ (409)	$ (1,306)		

Budget Year	2026	2027	2028	2029	2030	2031
Projected Cash Flow Change	$ 33,074	$ 32,665	$ 31,359	$ 29,649	$ 29,649	$ 27,526
Projected Excess Revenue/(deficit)	(409)	(1,306)	(1,709)	(2,123)	(2,123)	(2,567)
Projected Ending Cash	$ 32,665	$ 31,359	$ 29,649	$ 27,526	$ 27,526	$ 24,959

🌽 **Farmers Market – 2027 Budget**

- Funded through **vendor fees, sponsorships, and community donations**
- **No General Fund support**
- Farmers Market revenues fund **5% of the Recreation Coordinator position**
- Supports local businesses, vendors, and community engagement
- Program revenues are dedicated to supporting Farmers Market operations

The Farmer's Market is self-supporting and does not rely on General Fund tax dollars for its operations.

2027 BUDGET INFORMATION –SPECIAL REVENUE FUNDS

🎵 Music in the Park – 2027 Budget

2027 Budget

- Total Revenue: **$32,200**
- Total Expenditures: **$32,175**
- Projected Surplus: **$25**
- General Fund Contribution: **$10,000**
- Sponsorships & Donations: **$22,000**

Community Supported

- Program is funded through a combination of **City support, sponsorships, donations, and community partnerships**
- Sponsorships and donations provide approximately **68% of 2027 funding**
- Provides a community event that brings residents together and promotes the use of City parks

Long-Term Outlook

- Current funding levels become increasingly tight in future years
- Additional sponsorships, donations, or other funding sources will be needed to maintain current programming
- Based on current projections, the fund is expected to **exhaust its available cash by 2031**

Music in the Park - 2027 Budget

Revenue Budget	2024 Actual	2025 Actual	2026 Budget	2027 Budget	2026-2027 $ Change	2026-2027 % Change
Transfer In Revenue - Admin	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ -	0.00%
Donations from Organization	22,000	21,500	22,000	22,000	500	2.33%
Interest Earned	489	388	200	200	(188)	-48.45%
Total - Revenues:	**$ 27,489**	**$ 31,888**	**$ 32,200**	**$ 32,200**	**$ 312**	0.98%
Expenditure Budget						
Personnel	$ 4,702	$ 4,981	$ 5,133	$ 5,375	$ 152	3.05%
Operations	29,898	26,153	27,461	26,800	1,308	5.00%
Total - Expenditures	**$ 34,600**	**$ 31,134**	**$ 32,594**	**$ 32,175**	**$ 1,460**	4.69%
Excess Revenues/(deficit)	**$ (7,111)**	**$ 754**	**$ (394)**	**$ 25**		

Budget Year	2026	2027	2028	2029	2030	2031
Projected Cash Flow Change	**$ 1,700**	**$ 1,306**	**$ 1,331**	**$ 953**	**$ 953**	**$ 160**
Projected Excess Revenue/(deficit)	**(394)**	**25**	**(378)**	**(792)**	**(792)**	**(1,236)**
Projected Ending Cash	**$ 1,306**	**$ 1,331**	**$ 953**	**$ 160**	**$ 160**	**$ (1,076)**

Continued community partnerships will be important to maintaining Music in the Park without increasing reliance on General Fund support.

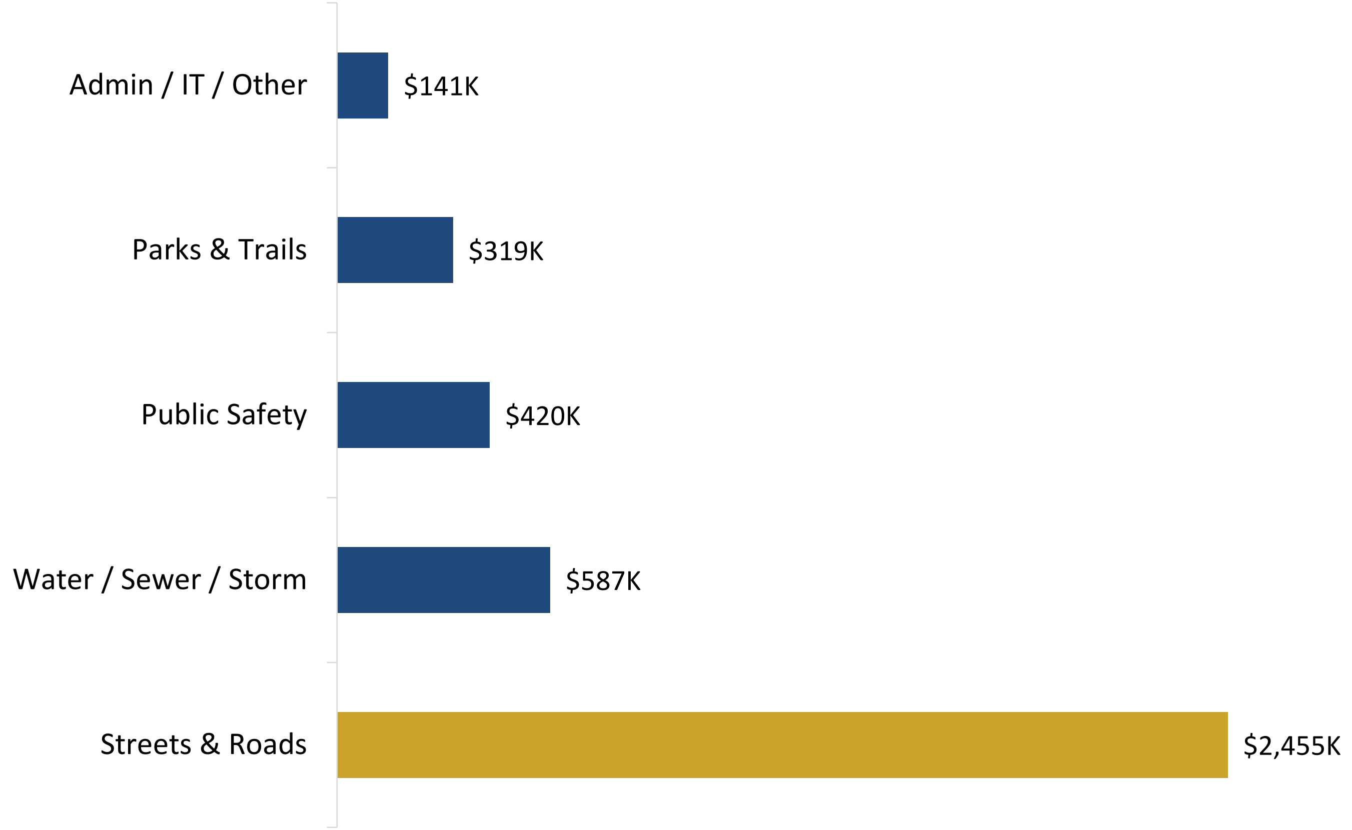
City of Big Lake LIVE BIG!

SECTION 5

Capital Improvement Plan and Local Government Aid

2027 CAPITAL INVESTMENT BY CATEGORY

Roughly $3.92 million in 2027 capital investment is planned across City departments and enterprise funds, funded through LGA, State Aid, CIP reserves, and enterprise revenues.



Streets & Roads leads the plan at $2.46M, including resurfacing on MSA routes and neighborhood streets.

Enterprise funds (Water, Sewer, Storm) self-fund $587K in infrastructure work through utility rates — no property tax impact.

The $33M Public Safety Facility bond and annual debt service are already reflected in the Debt Service Levy shown earlier, and are not included in this chart.

2027 CAPITAL ITEMS

🚧 2027 CAPITAL PROJECTS & PURCHASES

🚔 Police Department

Police Vehicle — Approx. $84,700

- Funded primarily with **LGA**
- **$7,500** guaranteed from sale of existing vehicle
- Police requests preorder in **October 2026** to target delivery by January 2027

🏛️ Administration / Finance

Comprehensive Plan – Code Update & TOD

- Funded from **unallocated Fund 199 CIP resources**

🚒 Fire Department

Air Pack Replacement

- Funded with **LGA**

🚧 Streets

Minnesota Avenue — Approx. $1.0 Million

- Funded through the **Street Maintenance CIP**

Lakeshore/Hiawatha — Approx. $1.05 Million

- **State Aid funding** will be needed to complete the project

🌳 Parks & Trails

Archery Range

- **Funded** in the Capital Improvement Plan

Skate Park & Mitchell Farms

- Grant applications were **not awarded**
- **Council direction is needed** regarding funding options and next steps

💧 Enterprise Funds

Water, Sewer, and Storm Water capital funding is budgeted as **transfers from the respective operating funds to their CIP funds** for planned infrastructure, equipment, maintenance, and replacement projects.

Capital projects are funded through a combination of LGA, State Aid, existing CIP resources, enterprise fund revenues, asset-sale proceeds, and other available funding sources.

While many 2027 capital purchases can be funded through existing LGA and CIP resources, declining LGA will not be sufficient to support the City's future equipment replacement needs.

LOCAL GOVERNMENT AID: A DECLINING RESOURCE

The City will receive $499,861 in certified LGA for 2027 — about $127,000 less than 2026. Under current state formulas, LGA could continue declining toward zero over the planning period.

$499,861

2027 Certified LGA (–$127,730 vs. 2026)

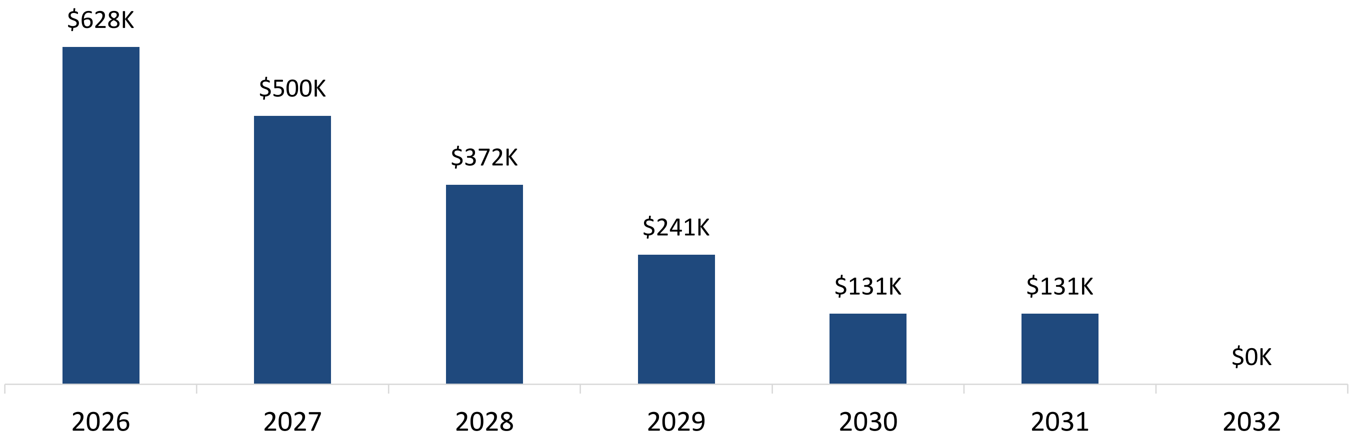
~$1.5M

Projected capital funding gap by 2031

$0

Possible LGA under current formula by 2032

Certified LGA, 2026–2032



Why it matters: LGA has historically supported capital replacement. As it declines, the City's rolling five-year plan gradually shifts capital funding to the levy and CIP transfers rather than absorbing a sudden future increase.

LOCAL GOVERNMENT AID LGA

LOCAL GOVERNMENT AID (LGA) - ALLOCATION BUDGET

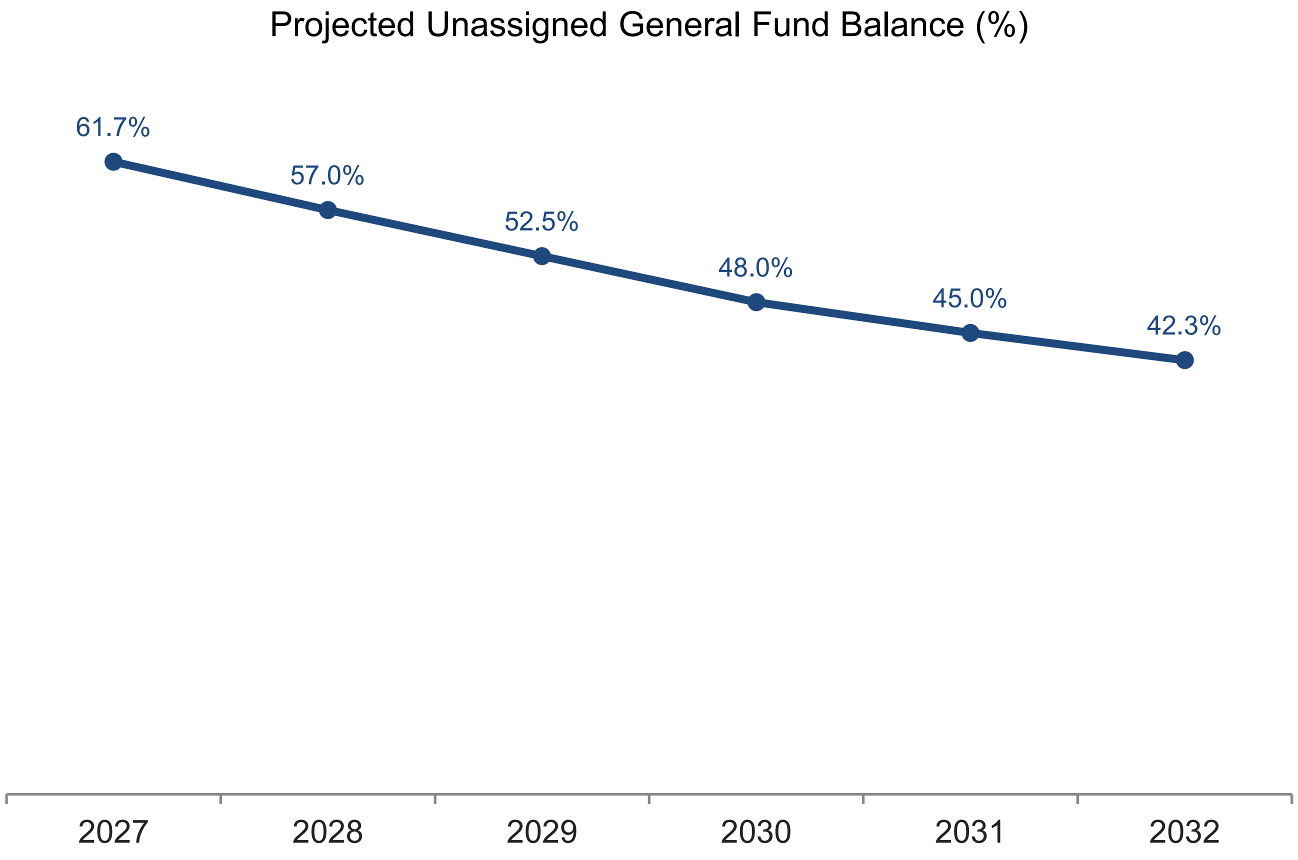
		less population x 10								
Projected Increase %	97.0%	127,730.00	128,300.00	130,300.00	110,000.00	-	100.0%	100.0%	100.0%	100.0%
Budget	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**2033**	**2034**	**2035**
LGA	**$ 627,591**	**$ 499,861**	**$ 371,561**	**$ 241,261**	**$ 131,261**	**$ 131,261**	**$ -**	**$ -**	**$ -**	**$ -**
LGA - TO 194	7,500	7,500	7,500	107,500	7,500	7,500	7,500	7,500	7,500	7,500
LGA - TO 199	620,091	492,361	364,061	133,761	123,761	123,761	(7,500)	(7,500)	(7,500)	(7,500)
ALLOCATION PER SERVICE										
ADMIN	~~$ -~~	~~$ -~~	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
FIRE	160,000	298,288	135,000	335,000	365,000	162,500	135,000	85,000	85,000	85,000
FIRE-1 TIME PSA LADDER PURCHASE										
IT - Fund 194	7,500	7,500	7,500	107,500	7,500	7,500	7,500	7,500	7,500	7,500
PARKS DEPARTMENT	-	-	-	~~-~~	85,000	180,000	-	-	-	~~-~~
PLANNING	-	-	-	-	-	-	-	-	-	-
POLICE	~~-~~	89,811	181,340	190,657	196,527	98,786	208,800	215,214	108,410	228,625
POLICE - 1 TIME PSA	80,000	*New portable and mobile radios that have to be changed out per County/new vehicle*								
STREETS DEPARTMENT	~~-~~	-	~~-~~	~~-~~	700,000	148,800	320,000	310,000	390,000	440,000
CITY HALL FACILITY/DEBT - 196	150,000	-	-	-	-	-	-	-	-	-
Total Allocated	**$ 397,500**	**$ 395,599**	**$ 348,840**	**$ 658,157**	**$1,379,027**	**$ 622,586**	**$ 696,300**	**$ 642,714**	**$ 615,910**	**$ 786,125**
unreserve +/-	230,091	104,262	22,721	(416,896)	(1,247,766)	(491,325)	(696,300)	(642,714)	(615,910)	(786,125)

Unallocated funds used for future purchases through 2031 at YE 2031 allocated balance would equal $ (1,798,913) NOTE THERE IS NOT ENOUGH FUNDING IN LGA

Long-Term Capital Funding

Beginning in 2032, the planned $700,000 annual General Fund capital transfer may need to be divided between Street Maintenance and equipment replacement to address these future needs.

LONG-TERM OUTLOOK: GENERAL FUND BALANCE



61.70%

2027 projected balance — well above the 42–50% policy minimum

42.34%

Projected by 2032 as capital projects and declining LGA are absorbed

The rolling five-year plan shows fund balances gradually declining but remaining healthy — within policy, though with less flexibility than today.

LOOKING AHEAD: PLANNED STUDIES & FUTURE DECISIONS

💧 2028 — Water & Sewer Rate Study

Funding is included in the **2028 Planning Budget** to evaluate rates, operating costs, infrastructure needs, and long-term utility sustainability.

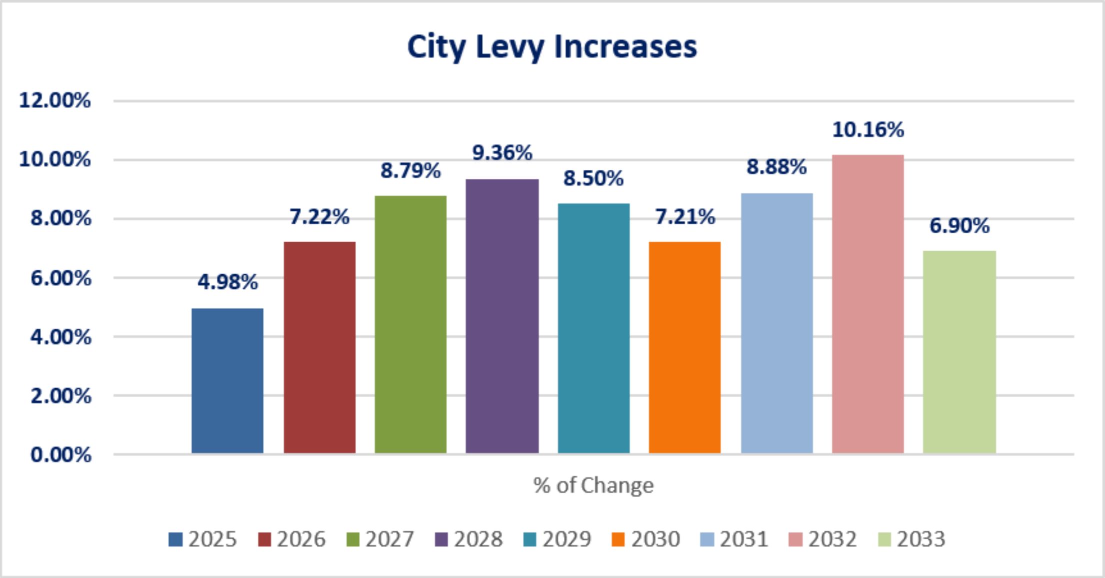
🏘️ Annual — NTC & Development Assumptions

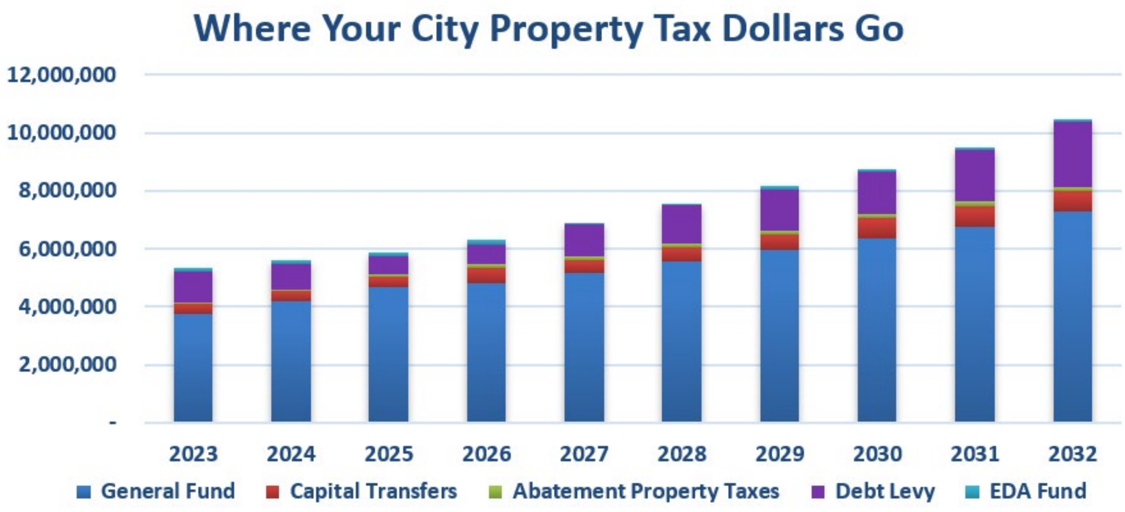
Long-term projections currently assume approximately **3% annual NTC growth**, with assumptions reviewed annually as property values, new development, and economic conditions change.

The long-term financial plan is a planning tool—not a commitment to future spending or levy increases. Assumptions will be reviewed annually and adjusted based on actual development, revenues, expenditures, capital needs, and City Council priorities.

ANNUAL REVIEW OF ASSUMPTIONS

Future levy amounts are planning projections only and have not been approved. Each year's levy will be reviewed and adjusted through the annual budget process.





NEXT STEPS & COUNCIL DIRECTION REQUESTED

This afternoon, we are not asking for a final budget adoption. This workshop is designed for us to discuss our financial planning assumptions, net tax capacity, utility rate plans, and capital priorities.

SEPTEMBER

Preliminary Levy Certification

Staff prepares the Preliminary Levy for certification to Sherburne County

DECEMBER

Truth in Taxation Hearing

Formal public hearing held for final resident input before official budget adoption

With Council direction today, staff will move forward on this timeline toward final budget adoption.

Questions & Policy Direction

2027 Preliminary Budget • 2028 Planning Budget • 2029–2032 Long-Term Financial Management Plan

CAPITAL IMPROVEMENT PLAN

Dept	Description	Funding Source	$627,591 LGA 2026	$499861 LGA 2027	2028	2029	2030	LGA could be gone 2031	2032	2033	2034	2035
Administration/Finance												
	Comprehensive Plan Update/organ study	CIP Fund	~~50,000~~	~~50,000~~	update comp plan - moved out 5 year			50,000	50,000			
	Remaining Code Update and TOD in Comp Plan	CIP Fund		40,000	*out of unallocated							
	HWY 25 COALITION STUDY/or other	LGA	~~500~~	~~500~~	~~500~~	~~500~~	~~500~~					
	Other Studies	LGA		~~14,500~~	~~14,500~~	~~14,500~~	~~14,500~~					
	City Hall Remodel/Repairs	LGA	~~25,000~~	~~25,000~~	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Administration/Finance Department Total		350,500	33,130,000	40,000	40,000	40,000	75,000	75,000	25,000	25,000	25,000
IT	**Fund 194**											
	Computer Replacement Plan	General Fund	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Computer Replacement Plan-Council/Comm	General Fund	-	-	-	-	9,000	-	-	-	-	-
	Server replacement	CIP Fund						80,000				
	New Police software to replace pro-phoenix	LGA				100,000						
	Replace Del Squad Computers - Chg to LGA 2020	LGA	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
	IT General Fund Total		17,500	17,500	17,500	117,500	26,500	97,500	17,500	17,500	17,500	17,500
Elections												
	Election Machines Replacement	General Fund		10,000	10,000	6,000		6,000		6,000		6,000
	Elections Department Total		-	10,000	10,000	6,000	-	6,000	-	6,000	-	6,000
Fire - City Portion only												
	Computers - 5 units life 5 yrs	General Fund					3,500					3,750
	Command Vehicle -	LGA					25,000					
	Thermal Image Cameras	CIP Fund							7,700		7,931	
	Radio Replacement Fund	General Fund	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
	Air Packs - (22 @7500 each in 2030)	LGA		163,288	~~112,500~~							
	Grass rigs replace 1 (2004) 140K	LGA	moved to 2027	~~87,500~~	updated cost		100,000					
	Jaws of Life - 5 year cycle 40K	LGA										
	Jaws of Life - 5 year cycle 55K	LGA						27,500				
	Turnout Equipment - 140k/210K	IGA	PD With Care Funds 2020				105,000					
	Engine 1 replace (2007) $800k	LGA	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
	Engine 1 replace (2007) $900k	CIP Fund						450,000				
	Ladder 1 (2003) $600k	LGA	125,000	100,000	100,000	100,000	100,000	100,000	100,000	50,000	50,000	50,000
	Fire Rescrue 15 - 1999 Freightliner	LGA				200,000	**did not have on list prior to 2027					
	Water Tender 1 (2006) $400k	CIP Fund				200,000	is this needed					
	Fire Department Total		187,400	1,038,188	392,900	537,400	370,900	614,900	145,100	87,400	95,331	91,150

CAPITAL IMPROVEMENT PLAN

Dept	Description	Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Police												
	AED - 15	General Fund			~~60,000~~	60,000	received grant last time and all were replaced					
	Replace Tasers	General Fund	12,611	12,611	**could use LGA if fleet schedule changed							
	Repalce Fleet	LGA	~~154,000~~	84,700	186,340	88,935	91,603	94,351	97,182	100,097	103,100	106,193
	Sale of Squad Cars	LGA	~~(5,000)~~	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	Replace Fleet - one time	PSA	80,000	**selling 2020 - 726 - 7500 getting								
	Replace FireArms	LGA	~~30,000~~	~~30,000~~	30,000	moved frm 2026 - waiting until in PSF						
	Replace Motorola Squad Radios (mobile)	LGA							42,735	*is this needed		
	Police Department Total		271,611	122,311	271,340	143,935	86,603	89,351	134,917	95,097	98,100	101,193
Streets Department												
	Misc Equipment Replacement Fund	General Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Debt fall o	**STREET PROJECTS - Fund 196**	General Fund	150,000	50,000	150,000	150,000	300,000	300,000	300,000	300,000	300,000	300,000
	STREET MAINT - FUND 196	General Fund	300,000	350,000	350,000	350,000	400,000	400,000	400,000	400,000	400,000	400,000
	Multi Blade for snow removal - request 2027	CIP Fund	30,000	Not in 2026 budgt, but funds available in Parkc Equip 199								
	Replace 2008 Floor Sweeper #308	LGA	move to 2030				10,000					
	replace 2008 Floor Scrubber #318	LGA	move to 2030				10,000					
	Replace 2005 Chev 2500 #35	LGA										90,000
	2013 Dump Truck (2025)	LGA										350,000
	Replace 2005 International Dump Truck #105	LGA	~~260,000~~	in good shape			380,000					
	Replace 2006 International Dump Truck #106	LGA		~~270,000~~	in good shape				320,000			
	Replace 2006 International Dump Truck #116	LGA	~~182,400~~		~~230,000~~	~~280,000~~	in good shape				390,000	
	Replace 2006 John Deere Loader #206	LGA	~~228,000~~				~~280,000~~			310,000		
	Replace 2002 John Deere Loader #112	LGA	~~250,000~~	~~260,000~~			300,000					
	Replace 2006 Case Backhoe #216	LGA						148,800	will be a different machine			
	Street Department Total		1,405,400	935,000	735,000	785,000	1,685,000	853,800	1,025,000	1,015,000	1,095,000	1,145,000

CAPITAL IMPROVEMENT PLAN

Dept	Description	Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Streets/Trail/Channel Improvements - Fund 175												
fund 196	Sealcoat MSA/Street Projects	CIP Fund	600,000	~~300,000~~	~~300,000~~	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	Channel Repairs	CIP Fund		~~200,000~~	moved to 202	200,000						
	Minnesota Ave/172nd Project	CIP Fund	844,512									
	Minnesota Ave - Complete	CIP Fund		1,000,000								
	Prairie Meadows/172nd	CIP Fund				700,000						
	Resurface - Humbolt/Putnam/198th	CIP Fund					400,000					
	Resurface MSA Routes - Lakeshore/Hiawatha	CIP Fund	~~750,000~~	1,050,000	can use state aid and grants							
	Resurface Neighborhood (south of railroad)	CIP Fund		~~400,000~~								
	Resurface Neighborhood (north of lakes)	CIP Fund			700,000	STERLING/ADDISON WY/RIDGE ROAD						
	Resurface MSA Routes - Highline / Neighboring Streets	CIP Fund	can use state aid and grants									
	Signal upgrades on Highway 10	CIP Fund			100,000	100,000	*2029					
	Resurface Neighborhood (center commerical)	CIP Fund			~~400,000~~	~~400,000~~	1,300,000	Central Commercial/Glenwood/Lake Street				
	Street Improvements Total		2,194,512	2,950,000	1,500,000	1,700,000	2,000,000	300,000	300,000	300,000	300,000	300,000
Parks Department												
	Park Playground equipment replacement fund	General Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	Misc Equipment Replacement Fund	General Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
195	Trail Maintenance Fund	General Fund	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
195	River Oaks Park/Other Parks Fund	General Fund	-	-	16,750	16,750	16,750	16,750	16,750	16,750	16,750	16,750
195	**PARK MAINT - FUND 195 FCH FEE**	General Fund	100,000	50,000	**see Park CIP Outline							
195	**PARK MAINT - FUND 195 LGA**	Liquor Fund		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	New Trailer, Stand up Mower, Weed Whip, leaf blow	CIP Fund	22,000	Not in 2026 budgt, but funds available in Parkc Equip 199								
	Replace 2006 John Deere Tractor #306	LGA				~~180,000~~	**add to lga -	180,000				
	Replace 2022 Mower	CIP Fund							50,000	use misc equip replacement funds		
	Replace 2008 Dump Truck #08	LGA	~~75,000~~	moved from 2023			85,000					~~90,000~~
	Replace 1996 Trailer #96	CIP Fund	use misc equip replacement funds - good with what we have									
	Parks Department (General Fund) Total		216,000	119,000	85,750	265,750	170,750	265,750	135,750	85,750	85,750	175,750

CAPITAL IMPROVEMENT PLAN

Dept	Description	Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Park Development -Funded w/120, 195, 199												
	Archery Range (195)	CIP Fund		60,000								
	Splash Pad	Park Dedication	~~200,000~~	~~200,000~~								
	lakeside new playground beach shelter (195)	CIP Fund	540,000				~~200,000~~					
	Lake Ridge Park - playgournd equipment	Park Dedication	215,000									
	Shores of Lake Mitchell Park - playgroun equipment	CIP Fund	215,000		~~180,000~~							
	Mitchell Farms Park -Playground Equipment	Park Dedication	215,000									
	Hidden Rivers - trail overlook	CIP Fund					30,000					
	Bluff Park - Playground Equipment	Park Dedication			180,000							
	Karen Lane Trail	CIP Fund	8,000									
	Highline Drive Trail	CIP Fund										
	Park Development/Imrpovement Fund Total		1,393,000	260,000	360,000	-	230,000	-	-	-	-	-
Water Enterprise Fund												
	Well #8	Revenue Bonds - Water										1,500,000
	MN Ave - Watermain	Water Operations	175,000	not in 2026 budget - separate transfer with Street Approval								
	Wellhead/WaterSupply Reports- Engineering	Water CIP-WAC		85,000	* bid are at 85K - Wellhead							
	CR 43/CR 81 Water Line	Water Operations						**look at extending 16400 Marketplace - in 10 years				
	Misc Equipment Replacement Fund	Water Operations	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	Well Maintenance	Water Operations	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
	Water Meter replacement Fund	Water Operations	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Water Tower 3 Rehab controls	Water CIP-WAC		20,000								
	Water Tower 2 Rehab Controls	Water Operations						30,000				
	Water Tower Maintenance	Water Operations	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	SCADA Computer - Total Control	Water CIP		30,000								
	Computer replacement fund	Water Operations	3,000	17,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
	Water Enterprise Fund Total		433,000	407,000	258,000	1,758,000	258,000	288,000	258,000	258,000	258,000	1,758,000

CAPITAL IMPROVEMENT PLAN

Dept	Description	Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Sewer Enterprise Fund												
	WWTP Expansion - Phase II	Revenue Bonds	MOVED -2027	~~52,000,000~~	moved to 2031			58,000,000				
	MN Ave - Sewer Line	Sewer Operation	150,000	**not in 2026 budget - separate transfer with Street Approval**								
	CR 43/81 Sewer Line	Sewer Operations						****look at extending 16400 Marketplace - in 10 years**				
	Misc Equipment Replacement Fund - LIFT PANEL	Sewer Operation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Lift Stattion 9 - upgrade pump	Sewer Operations				40,000	**how will we afford a permit LS 9 - 1M					
	SCADA Computer - Total Control	Sewer Operations		30,000								
	Replace 1981 Generator #81	Sewer Operation	170,000	**keeping old**								
	Replace 2011 John Deere Mower #311	Sewer Operation	~~10,000~~	**already 50K**			50,000	already in CIP				
	Replace Floor Sweeper #308	Sewer Operation	6,000									
	Sewer Enterprise Fund Total		436,000	52,130,000	100,000	140,000	150,000	58,100,000	100,000	100,000	100,000	100,000
Storm Sewer Enterprise Fund												
	Misc Equipment Replacement Fund	Storm Operation	35,000	50,000	50,000	35,000	35,000	35,000	35,000	10,000	10,000	10,000
	New Sweeper	Storm Operations									300,000	
	Replace 2006 Sweeper #126	Storm CIP			250,000							
	Storm Sewer Enterprise Fund Total		35,000	50,000	300,000	35,000	35,000	35,000	35,000	10,000	310,000	10,000
Liquor Store Enterprise Fund												
	Misc Building/Lot Repairs	Liquor Operation	35,000	35,000	35,000	10,000	10,000	35,000	35,000	35,000	35,000	35,000
	New Condenser Unit	Liquor CIP			10,000							
	New Coolers/Doors	Liquor CIP		~~15,000~~		15,000						
	New Cash Registers	Liquor CIP		15,000								
	New HVAC	Liquor CIP	-		15,000							
	New LF - Sign	Liquor CIP				5,000						
	New Shelfing	Liquor CIP		~~13,000~~					20,000			
	Entry Way	Liquor CIP		3,000								
	PA System	Liquor CIP					5,000					
	Office/Breakroom - carpet	Liquor CIP							4,000			
	New Flooring	Liquor CIP	~~5,000~~	~~5,000~~	~~5,000~~	15,000	full door					
	New Roof	Liquor CIP	20,000	20,000	20,000			20,000				
	New Delivery Doors	Liquor CIP				~~20,000~~	7,000					
	New Counters	Liquor Operations			5,000							
	Liquor Store Enterprise Fund Total		65,000	106,000	90,000	65,000	22,000	55,000	59,000	35,000	35,000	35,000